|                                |                           |   | ** PUBLIC DISCLOSURE COPY   | * *       |                             |         |                           |  |  |  |  |
|--------------------------------|---------------------------|---|---|-----------|-----------------------------|---------|---------------------------|--|--|--|--|
|                                | Ω                         | 00  | Return of Organization Exempt From  | m In      | come Tax                    |         | OMB No. 1545-0047         |  |  |  |  |
| Forr                           | n <b>Y</b>                | 90  | Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code   | e (exce   | pt private foundat          | ions)   | 2014                      |  |  |  |  |
|                                |                           | of the Treasury   | Do not enter social security numbers on this form as it ma  |           |                             |         | Open to Public            |  |  |  |  |
|                                |                           | enue Service  | Information about Form 990 and its instructions is at will ar year, or tax year beginning JUL 1, 2014 and endin             |           |                             | 5       | Inspection                |  |  |  |  |
|                                |                           | -   |   | -         | -                           |         |                           |  |  |  |  |
| B C<br>a                       | heck if pplicab           |   | f organization CIATION OF AMERICAN VETERINARY   |           | D Employer ident            | ificati | on number                 |  |  |  |  |
|                                | Addre                     |   | CAL COLLEGES  |           |                             |         |                           |  |  |  |  |
|                                | _chang<br>_Name<br>_chang |   | usiness as  |           | 36-                         | 614     | 4553                      |  |  |  |  |
|                                | Initial                   |   | and street (or P.O. box if mail is not delivered to street address) Room/   | /suite F  | Telephone numb              |         |                           |  |  |  |  |
|                                | Final                     | 1101  | VERMONT AVE. NW 301   |           |                             |         | 1-9195                    |  |  |  |  |
|                                | termir<br>ated            | n-  | own, state or province, country, and ZIP or foreign postal code   | 6         | Gross receipts \$           |         | 4,038,934.                |  |  |  |  |
|                                | Amen                      |   | INGTON, DC 20005-3521   | T-        | (a) Is this a group         | returr  | <br>ו                     |  |  |  |  |
|                                | Applie tion               | <sup>ca-</sup> <b>F</b> Name a  | nd address of principal officer: ANDREW MACCABE   |           |                             |         | Yes X No                  |  |  |  |  |
|                                | pendi                     |   | AS C ABOVE  | F         | (b) Are all subordinates    |         |                           |  |  |  |  |
| ΙT                             | ax-ex                     | empt status:  | X 501(c)(3) 501(c) ( )◀ (insert no.) 4947(a)(1) or  | 527       |                             |         | (see instructions)        |  |  |  |  |
|                                |                           |   | AAVMC.ORG   | F         | I(c) Group exempt           | ion nu  | imber 🕨                   |  |  |  |  |
| κF                             | orm o                     | f organization: [   | X Corporation Trust Association Other ▶ L   | Year of   | formation: 1997             | M Sta   | ate of legal domicile: DC |  |  |  |  |
| Pa                             | nrt I                     |   |   |           |                             |         |                           |  |  |  |  |
| Θ                              | 1                         | Briefly describ   | e the organization's mission or most significant activities: SEE PAR  | T II      | I, LINE 1                   | •       |                           |  |  |  |  |
| anc                            |                           |   |   |           |                             |         |                           |  |  |  |  |
| Governance                     | 2                         | Check this box 🕨 🛄 if the organization discontinued its operations or disposed of more than 25% of its net assets |   |           |                             |         |                           |  |  |  |  |
| Ň                              | 3                         |   |   | _         | 10                          |         |                           |  |  |  |  |
| ۍ<br>ه                         | 4                         |   | 4   |           | 10                          |         |                           |  |  |  |  |
| ies                            | 5                         |   | of individuals employed in calendar year 2014 (Part V, line 2a)   |           |                             |         | 10                        |  |  |  |  |
| Activities &                   | 6                         |   | of volunteers (estimate if necessary)   |           |                             | _       | 100                       |  |  |  |  |
| Act                            |                           |   | d business revenue from Part VIII, column (C), line 12  |           |                             | _       | 0.                        |  |  |  |  |
|                                | b                         | Net unrelated   | business taxable income from Form 990-T, line 34  | <u></u>   |                             | b       | 0.                        |  |  |  |  |
|                                |                           | <b>.</b>  |   |           | Prior Year<br>457,388       | _       | Current Year 212,158.     |  |  |  |  |
| ne                             | 8                         |   | and grants (Part VIII, line 1h)   |           | <u>457,388</u><br>3,498,681 | •       | 3,541,632.                |  |  |  |  |
| Revenue                        | 9                         |   | ce revenue (Part VIII, line 2g)   |           | 23,831                      |         | 45,333.                   |  |  |  |  |
| Re                             |                           |   | come (Part VIII, column (A), lines 3, 4, and 7d)  |           | 1,261                       |         | 707.                      |  |  |  |  |
|                                |                           |   | e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)  |           | 3,981,161                   |         | 3,799,830.                |  |  |  |  |
|                                | 12<br>13                  |   | - add lines 8 through 11 (must equal Part VIII, column (A), line 12)<br>nilar amounts paid (Part IX, column (A), lines 1-3) | _         | 127,626                     |         | 87,372.                   |  |  |  |  |
|                                |                           |   | to or for members (Part IX, column (A), line 4)   |           | 0                           | _       | 0.                        |  |  |  |  |
| 6                              |                           |   | r compensation, employee benefits (Part IX, column (A), lines 5-10)   |           | 1,334,700                   |         | 1,406,365.                |  |  |  |  |
| Expenses                       |                           |   | undraising fees (Part IX, column (A), line 11e)   |           | 0                           |         | 0.                        |  |  |  |  |
| ber                            |                           |   | ing expenses (Part IX, column (D), line 25)   |           | -                           |         | -                         |  |  |  |  |
| ш                              |                           |   | es (Part IX, column (A), lines 11a-11d, 11f-24e)  |           | 1,495,017                   |         | 1,640,061.                |  |  |  |  |
|                                | 18                        |   | s. Add lines 13-17 (must equal Part IX, column (A), line 25)  |           | 2,957,343                   |         | 3,133,798.                |  |  |  |  |
|                                | 19                        |   | expenses. Subtract line 18 from line 12   |           | 1,023,818                   | •       | 666,032.                  |  |  |  |  |
| or<br>ces                      |                           |   | •   | _         | nning of Current Yea        | _       | End of Year               |  |  |  |  |
| Net Assets or<br>Fund Balances | 20                        | Total assets (I   | Part X, line 16)  |           | 4,568,017                   | •       | 5,333,827.                |  |  |  |  |
| dB                             | 21                        |   | (Part X, line 26)   |           | 1,427,755                   | •       | 1,560,016.                |  |  |  |  |
| Fun                            | 22                        | Net assets or   | fund balances. Subtract line 21 from line 20  |           | 3,140,262                   | •       | 3,773,811.                |  |  |  |  |
| Pa                             | irt II                    |   |   |           |                             |         |                           |  |  |  |  |
|                                |                           |   | I declare that I have examined this return, including accompanying schedules and s  |           |                             | my kno  | owledge and belief, it is |  |  |  |  |
| true,                          | corre                     | ct, and complete  | Declaration of preparer (other than officer) is based on all information of which pre                                       | eparer ha | is any knowledge.           |         |                           |  |  |  |  |
|                                |                           |   |   |           |                             |         |                           |  |  |  |  |

| Sign<br>Here |   |                           |                          |  |  |  |  |  |  |
|--------------|---|---------------------------|--------------------------|--|--|--|--|--|--|
|              |   |                           |                          |  |  |  |  |  |  |
|              | Print/Type preparer's name                        | Preparer's signature Date | Check PTIN               |  |  |  |  |  |  |
| Paid         |   |                           | if<br>self-employed      |  |  |  |  |  |  |
| Preparer     | Firm's name 🕞 GELMAN, ROSENBER                    | G & FREEDMAN              | Firm's EIN 🔊 52–1392008  |  |  |  |  |  |  |
| Use Only     | Firm's address 4550 MONTGOMERY                    | AVE SUITE 650N            |                          |  |  |  |  |  |  |
|              | BETHESDA, MD 208                                  | 14-2930                   | Phone no. (301) 951-9090 |  |  |  |  |  |  |
| May the II   | RS discuss this return with the preparer shown ab | ove? (see instructions)   | X Yes No                 |  |  |  |  |  |  |
|              |   |                           |                          |  |  |  |  |  |  |

432001 11-07-14 LHA For Paperwork Reduction Act Notice, see the separate instructions.

| Form           | ASSOCIATION OF AMERICAN VETERINARY<br>MEDICAL COLLEGES 36-6144553 Page   |
|----------------|--|
| Pa             | rt III Statement of Program Service Accomplishments  |
|                | Check if Schedule O contains a response or note to any line in this Part III   |
| 1              | Briefly describe the organization's mission:   |
|                | THE AAVMC PROVIDES LEADERSHIP FOR AND PROMOTES EXCELLENCE IN ACADEMIC  |
|                | VETERINARY MEDICINE TO PREPARE THE VETERINARY WORKFORCE WITH THE   |
|                | SCIENTIFIC KNOWLEDGE AND SKILLS REQUIRED TO MEET SOCIETAL NEEDS  |
|                | THROUGH THE PROTECTION OF ANIMAL HEALTH, THE RELIEF OF ANIMAL  |
| 2              | Did the organization undertake any significant program services during the year which were not listed on                                     |
|                | the prior Form 990 or 990-EZ?  |
|                | If "Yes," describe these new services on Schedule O.   |
| 3              | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X N                         |
|                | If "Yes," describe these changes on Schedule O.  |
| 4              | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.         |
|                | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
|                | revenue, if any, for each program service reported.  |
| 4a             | (Code: ) (Expenses \$ 337,566. including grants of \$ ) (Revenue \$ 75,704.  |
|                | THE AAVMC'S GOVERNMENTAL RELATIONS WORKS WITH THE VETERINARY MEDICINE  |
|                | CAUCUS, POLICYMAKERS, GOVERNMENTAL AGENCIES AND LEADERS IN COMMERCE ANI  |
|                | INDUSTRY TO INCREASE AWARENESS OF THE IMPORTANT ROLE THAT SCHOOLS AND  |
|                | COLLEGES OF VETERINARY MEDICINE PLAY BY EDUCATING MEDICAL PROFESSIONALS  |
| 4b             | WHO:   |
|                | - PROMOTE BOTH ANIMAL AND HUMAN HEALTH   |
|                | - PROTECT THE NATION'S FOOD SUPPLY   |
|                | - PREVENT DISEASE  |
|                | - CONDUCT LIFE-SAVING RESEARCH   |
|                | - SERVE AS VITAL MEMBERS OF OUR NATION'S EMERGENCY HEALTHCARE DETECTION  |
|                | AND RESPONSE TEAMS   |
|                |  |
| 4b             | (Code: ) (Expenses \$ 491,539. including grants of \$ 76,938. ) (Revenue \$  |
|                | UNDER EDUCATION AND RESEARCH, THE RESPONSIBILITY OF PREPARING NEW  |
|                | GENERATIONS OF VETERINARIANS TO CARE FOR PEOPLE AND ANIMALS IN A   |
|                | RAPIDLY CHANGING WORLD DEMANDS EDUCATIONAL EXCELLENCE. THE AAVMC'S   |
|                | MEMBER INSTITUTIONS DEVELOP CURRICULA THAT RESPOND TO CHANGING   |
|                | ENVIRONMENTS AND PREPARE STUDENTS FOR PROFESSIONAL SUCCESS IN A RAPIDLY  |
|                | EVOLVING MEDICAL DISCIPLINE. THE AAVMC DEVELOPS LEADERS IN ACADEMIES   |
|                | VETERINARY MEDICINE AND THROUGHOUT THE PROFESSION.   |
|                |  |
|                |  |
|                |  |
|                |  |
|                |  |
| 4c             | (Code: ) (Expenses \$ 423,191. including grants of \$ ) (Revenue \$ 150,820.   |
| TC             | AS A REFLECTION OF ITS COMMITMENT TO EDUCATION, THE AAVMC HOSTS  |
|                | MEETINGS, SYMPOSIUMS AND CONFERENCES FOR CONSTITUENTS AND STAKEHOLDERS   |
|                | THESE EDUCATIONAL MEETINGS AND CONFERENCES PROMOTE BEST PRACTICES IN   |
|                | VETERINARY MEDICAL EDUCATION, DISSEMINATE INFORMATION ABOUT VETERINARY   |
|                |  |
|                | MEDICAL EDUCATION, INFORM STUDENTS ABOUT VETERINARY CAREERS, FACILITAT   |
|                | COMMUNICATION WITH LEGISLATORS AND OTHER HIGH-LEVEL DECISION MAKERS,   |
|                | PROMOTE DIVERSITY, ADVANCE RESEARCH, FOSTER TEACHING AND LEADERSHIP  |
|                | SKILLS, AND CHAMPION THE IMPORTANCE OF VETERINARY MEDICAL EDUCATION.   |
|                |  |
|                |  |
|                |  |
|                |  |
| 4d             |  |
|                | (Expenses \$ 1,257,105. including grants of \$ 10,434.) (Revenue \$ 3,315,108.)  |
| 4e             | Total program service expenses 2,509,401.  |
|                | Form <b>990</b> (20  |
| 3200:<br>1-07- | 2 14   |
|                |  |
|                | 2<br>321 745960 00472 2014.05091 ASSOCIATION OF AMERICAN VET 00472   |

MEDICAL COLLEGES

Form 990 (2014)

Part IV Checklist of Required Schedules

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|------------|--------|
|------------|--------|

|          |  |      | Yes          | No       |
|----------|--|------|--------------|----------|
| 1        | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  |      |              |          |
|          | If "Yes," complete Schedule A  | 1    | X            |          |
| 2        | Is the organization required to complete Schedule B, Schedule of Contributors?   | 2    | Х            |          |
| 3        | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," <i>complete Schedule C, Part I</i>           | 3    |              | x        |
| 4        | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>   | 4    | x            |          |
| 5        | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or   |      |              |          |
|          | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5    |              | Х        |
| 6        | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to  |      |              |          |
|          | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6    |              | Х        |
| 7        | Did the organization receive or hold a conservation easement, including easements to preserve open space,  |      |              |          |
|          | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   | 7    |              | X        |
| 8        | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete Schedule D, Part III</i>  | 8    |              | x        |
| 9        | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for  |      |              |          |
|          | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?<br>If "Yes," complete Schedule D, Part IV  | 9    |              | x        |
| 10       | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent  |      |              | <u> </u> |
|          | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V   | 10   |              | Х        |
| 11       | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.  |      |              |          |
| а        | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,  |      |              |          |
|          | Part VI  | 11a  | Х            |          |
| b        | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total  |      |              |          |
|          | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  | 11b  |              | X        |
| С        | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total   |      |              |          |
|          | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c  |              | X        |
| d        | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in   |      |              | x        |
|          | Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d  | х            |          |
| e<br>f   | Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>  | 11e  | ~~~~         |          |
|          | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>  | 11f  | х            |          |
| 12a      | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete  |      |              |          |
|          | Schedule D, Parts XI and XII   | 12a  | х            |          |
| b        | Was the organization included in consolidated, independent audited financial statements for the tax year?  |      |              |          |
|          | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b  |              | Х        |
| 13       | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13   |              | Х        |
| 14a      | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a  |              | X        |
| b        | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,  |      |              |          |
|          | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000   |      |              | v        |
|          | or more? If "Yes," complete Schedule F, Parts I and IV   | 14b  |              | _X       |
| 15       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If</i> "Yes," <i>complete Schedule F, Parts II and IV</i> | 15   |              | x        |
| 16       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to   |      |              |          |
|          | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16   |              | _X       |
| 17       | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>            | 17   |              | x        |
| 18       | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines   |      |              |          |
|          | 1c and 8a? If "Yes," complete Schedule G, Part II  | 18   |              | X        |
| 19       | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"   |      |              |          |
| _        | complete Schedule G, Part III  | 19   |              | X        |
|          | Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i>  | 20a  |              | X        |
| <u>d</u> | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b  | 990          | (2014)   |
|          |  | rorm | <b>330</b> ( | 2014)    |

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MEDICAL COLLEGES

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|-----|---------|---------------|
|     |         |               |

|          |  | 5144553     | P   | age <b>4</b> |
|----------|--|-------------|-----|--------------|
| Pa       | rt IV Checklist of Required Schedules (continued)  |             |     |              |
|          |  |             | Yes | No           |
| 21       | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  |             |     |              |
|          | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21          | Х   |              |
| 22       | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on  |             |     |              |
|          | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22          | Х   |              |
| 23       | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current   |             |     |              |
|          | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete   |             |     |              |
|          | Schedule J   | 23          | X   |              |
| 24a      | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the  | ne          |     |              |
|          | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete   |             |     |              |
|          | Schedule K. If "No", go to line 25a  | <b>24</b> a |     | X            |
| b        | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | <b>24</b> b |     |              |
| С        | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease   |             |     |              |
|          | any tax-exempt bonds?  | <b>24c</b>  |     |              |
| d        | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d         |     |              |
| 25a      | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit   |             |     |              |
|          | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a         |     | X            |
| b        | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and   |             |     |              |
|          | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete  |             |     |              |
|          | Schedule L, Part I   | 25b         |     | X            |
| 26       | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or  |             |     |              |
|          | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"   |             |     | 37           |
|          | complete Schedule L, Part II   | 26          |     | X            |
| 27       | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial   |             |     |              |
|          | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member  |             |     | v            |
|          | of any of these persons? If "Yes," complete Schedule L, Part III   | 27          |     | X            |
| 28       | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV  |             |     |              |
|          | instructions for applicable filing thresholds, conditions, and exceptions):  |             |     | x            |
|          | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | <u>28a</u>  |     | X            |
|          | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV   |             |     |              |
| С        | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer director, trustee, or key employee (or a family member thereof) was an officer director, trustee, or director, trustee, or key employee (or a family member thereof) was an officer director. | 00-         |     | x            |
| 20       | director, trustee, or direct or indirect owner? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i><br>Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i>   |             |     | X            |
| 29<br>30 | Did the organization receive more than \$25,000 in non-cash contributions ? if res, complete Schedule in   | 29          |     | - 23         |
| 30       |  | 30          |     | x            |
| 31       | contributions? <i>If "Yes," complete Schedule M</i><br>Did the organization liquidate, terminate, or dissolve and cease operations?  | 30          |     |              |
| 51       | If "Yes," complete Schedule N, Part I  | 31          |     | x            |
| 32       | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete   |             |     |              |
| UL.      | Schedule N, Part II  | 32          |     | x            |
| 33       | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations   |             |     |              |
|          | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  | 33          |     | x            |
| 34       | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and  |             |     |              |
| •.       | Part V, line 1   | 34          |     | x            |
| 35a      | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  |             |     | X            |
|          | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity  |             |     |              |
|          | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b         |     |              |
| 36       | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization  |             | 1   |              |
|          | If "Yes," complete Schedule R, Part V, line 2  |             |     | x            |
| 37       | Did the organization conduct more than 5% of its activities through an entity that is not a related organization   |             |     |              |
|          | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   |             |     | X            |
| 38       | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?   |             |     |              |
|          | Note. All Form 990 filers are required to complete Schedule O  | 38          | Х   |              |

Form 990 (2014)

432004 11-07-14

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MEDICAL COLLEGES

Form 990 (2014)

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| Pai | t V Statements Regarding Other IRS Filings and Tax Compliance<br>Check if Schedule O contains a response or note to any line in this Part V   |          |     |        |
|-----|---|----------|-----|--------|
|     |   |          | Yes | No     |
| 1a  | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 19   |          |     |        |
| b   | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b C  |          |     |        |
| с   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming  |          |     |        |
|     | (gambling) winnings to prize winners?   | 1c       | X   |        |
| 2a  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,   |          |     |        |
|     | filed for the calendar year ending with or within the year covered by this return 2a 10   |          |     |        |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  | 2b       | Х   |        |
|     | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)  |          |     |        |
| 3a  | Did the organization have unrelated business gross income of \$1,000 or more during the year?   | 3a       |     | X      |
| b   | If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O  | 3b       |     |        |
| 4a  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a   |          |     |        |
|     | financial account in a foreign country (such as a bank account, securities account, or other financial account)?  | 4a       |     | X      |
| b   | If "Yes," enter the name of the foreign country:  |          |     |        |
|     | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).   |          |     |        |
| 5a  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a       |     | X      |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  | 5b       |     | Х      |
| с   | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?  | 5c       |     |        |
| 6a  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit   |          |     |        |
|     | any contributions that were not tax deductible as charitable contributions?   | 6a       |     | X      |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts  |          |     |        |
|     | were not tax deductible?  | 6b       |     |        |
| 7   | Organizations that may receive deductible contributions under section 170(c).   |          |     |        |
| а   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?   | 7a       |     | X      |
|     | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b       |     |        |
| С   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required   |          |     | 37     |
|     | to file Form 8282?  | 7c       |     | X      |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year 7d  | _        |     | v      |
| е   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?   | 7e       |     | X<br>X |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  | 7f       |     |        |
| g   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  | 7g       |     |        |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?<br><b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the N/A | 7h       |     |        |
| 8   |   |          |     |        |
| •   | sponsoring organization have excess business holdings at any time during the year?  | 8        |     |        |
| 9   | Sponsoring organizations maintaining donor advised funds.           Did the sponsoring organization make any taxable distributions under section 4966?         N/A  | 00       |     |        |
|     | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A   | 9a<br>9b |     |        |
| 10  | Section 501(c)(7) organizations. Enter:   | 50       |     |        |
|     | Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a  |          |     |        |
|     | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b   |          |     |        |
| 11  | Section 501(c)(12) organizations. Enter:  |          |     |        |
|     | Gross income from members or shareholders N/A 11a   |          |     |        |
|     | Gross income from other sources (Do not net amounts due or paid to other sources against  |          |     |        |
|     | amounts due or received from them.) 11b   |          |     |        |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  | 12a      |     |        |
|     | If "Yes," enter the amount of tax-exempt interest received or accrued during the yearN/A 12b  |          |     |        |
| 13  | Section 501(c)(29) qualified nonprofit health insurance issuers.  |          |     |        |
|     | Is the organization licensed to issue qualified health plans in more than one state? N/A  | 13a      |     |        |
|     | Note. See the instructions for additional information the organization must report on Schedule O.   |          |     |        |
| b   | Enter the amount of reserves the organization is required to maintain by the states in which the  |          |     |        |
|     | organization is licensed to issue qualified health plans  |          |     |        |
| с   | Enter the amount of reserves on hand 13c  |          |     |        |
|     | Did the organization receive any payments for indoor tanning services during the tax year?  | 14a      |     | Х      |
|     | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O   | 14b      |     |        |
|     |   | E        | 000 | 10044  |

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MEDICAL COLLEGES

Form 990 (2014)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| 200  | Check if Schedule O contains a response or note to any line in this Part VI  |                               |           |             |    |
|------|--|-------------------------------|-----------|-------------|----|
| Sec  | tion A. Governing Body and Management  |                               |           | N.          |    |
| 1    | Enter the number of voting members of the governing body of the and of the tay year  | 1a   1                        | 0         | Yes         | 1  |
| Ia   | Enter the number of voting members of the governing body at the end of the tax year<br>If there are material differences in voting rights among members of the governing body, or if the governing |                               | 4         |             |    |
|      | body delegated broad authority to an executive committee or similar committee, explain in Schedule O.  |                               |           |             |    |
| h    |  | 1b 1                          | 0         |             |    |
|      | Enter the number of voting members included in line 1a, above, who are independent   |                               | 4         |             |    |
| 2    | Did any officer, director, trustee, or key employee have a family relationship or a business relationsh  |                               | •         |             | ľ  |
| ~    | officer, director, trustee, or key employee?   |                               | 2         |             | ┝  |
| 3    | Did the organization delegate control over management duties customarily performed by or under t   |                               |           |             |    |
|      | of officers, directors, or trustees, or key employees to a management company or other person?   |                               |           |             | ┝  |
| 4    | Did the organization make any significant changes to its governing documents since the prior Form  |                               |           |             | ┝  |
| 5    | Did the organization become aware during the year of a significant diversion of the organization's as  |                               |           | x           | ╀  |
| 6    | Did the organization have members or stockholders?   |                               | 6         | ~           | ╞  |
| 7a   | Did the organization have members, stockholders, or other persons who had the power to elect or a  |                               |           |             |    |
|      | more members of the governing body?  |                               | 7a        | Х           | L  |
| b    | Are any governance decisions of the organization reserved to (or subject to approval by) members,  | stockholders, or              |           |             |    |
|      | persons other than the governing body?   |                               | 7b        |             |    |
| 8    | Did the organization contemporaneously document the meetings held or written actions undertaken during the year  | ear by the following:         |           |             |    |
| а    | The governing body?  |                               | 8a        | Х           | Ļ  |
| b    | Each committee with authority to act on behalf of the governing body?  |                               | 8b        | Х           | Ļ  |
| 9    | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re   | ached at the                  |           |             |    |
|      | organization's mailing address? If "Yes," provide the names and addresses in Schedule O  |                               | 9         |             |    |
| ec   | tion B. Policies (This Section B requests information about policies not required by the Internal F  | Revenue Code.)                |           |             | -  |
|      |  |                               |           | Yes         | L  |
| 0a   | Did the organization have local chapters, branches, or affiliates?   |                               | 10a       |             | L  |
| b    | If "Yes," did the organization have written policies and procedures governing the activities of such o   | chapters, affiliates,         |           |             | L  |
|      | and branches to ensure their operations are consistent with the organization's exempt purposes?  |                               | 10b       |             |    |
| 1a   | Has the organization provided a complete copy of this Form 990 to all members of its governing bo  | dy before filing the form?    | 11a       | Х           |    |
| b    | Describe in Schedule O the process, if any, used by the organization to review this Form 990.  |                               |           |             | Γ  |
| 2a   |  |                               | 12a       | Х           | Γ  |
| b    | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris   |                               | 12b       | Х           | T  |
| с    | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "   |                               |           |             | T  |
|      | in Schedule O how this was done  |                               | 12c       | Х           | L  |
| 3    | Did the organization have a written whistleblower policy?  |                               |           | Х           | t  |
| 4    | Did the organization have a written document retention and destruction policy?   |                               |           | Х           | t  |
| 5    | Did the process for determining compensation of the following persons include a review and approv  |                               |           |             | t  |
| 0    | persons, comparability data, and contemporaneous substantiation of the deliberation and decision   | •                             |           |             |    |
| ~    | The organization's CEO, Executive Director, or top management official   |                               | 15a       | х           | Ľ  |
|      |  |                               |           | X           | ╀  |
| α    | Other officers or key employees of the organization  |                               | 15b       |             | ╞  |
| 6    | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  |                               |           |             |    |
| oa   | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange   |                               |           |             | I  |
|      | taxable entity during the year?  |                               | 16a       |             | ╞  |
| b    | If "Yes," did the organization follow a written policy or procedure requiring the organization to evalu  | · ·                           |           |             |    |
|      | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga   | anization's                   |           |             | ſ  |
|      | exempt status with respect to such arrangements?   |                               | 16b       |             | L  |
|      | tion C. Disclosure   |                               |           |             |    |
| 7    | List the states with which a copy of this Form 990 is required to be filed <b>NONE</b>   |                               |           |             |    |
| 8    | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-  | T (Section 501(c)(3)s only    | ) availab | le          |    |
|      | for public inspection. Indicate how you made these available. Check all that apply.  |                               |           |             |    |
|      | Own website Another's website X Upon request Other (explained)   | n in Schedule O)              |           |             |    |
| 9    | Describe in Schedule O whether (and if so, how) the organization made its governing documents, c   | onflict of interest policy, a | nd finan  | cial        |    |
|      | statements available to the public during the tax year.  |                               |           |             |    |
| 0    | State the name, address, and telephone number of the person who possesses the organization's b   | ooks and records:             |           |             |    |
|      | MARK STODTER - (202)371-9195   |                               |           |             |    |
| _    | 1101 VERMONT AVE. NW, SUITE 301, WASHINGTON, DC  | 20005-3521                    |           |             | _  |
| 2000 | 6 11-07-14   |                               | Form      | 9 <b>90</b> | (2 |
|      | 6  |                               |           |             |    |
| 80   | 321 745960 00472 2014.05091 ASSOCIATION OF   | AMERICAN VET                  | 2 004     | 172         | _  |
|      |  |                               |           |             |    |

| Part VII | Co | mpensation   | of Officers, | Directors, | Trustees, | Key Employees, | Highest | Compensa | Ited |
|----------|----|--------------|--------------|------------|-----------|----------------|---------|----------|------|
|          | Em | plovees, and | d Independe  | ent Contra | ctors     |                |         |          |      |

### Check if Schedule O contains a response or note to any line in this Part VII

MEDICAL COLLEGES

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received report-

able compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
 List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A)                          | (B)                  | (B) (C)                        |                       | (D)         | (E)          | (F)                             |        |                                 |                 |                          |
|------------------------------|----------------------|--------------------------------|-----------------------|-------------|--------------|---------------------------------|--------|---------------------------------|-----------------|--------------------------|
| Name and Title               | Average              | (do                            | not c                 | Pos         | ition        | l<br>than                       | one    | Reportable                      | Reportable      | Estimated                |
|                              | hours per            | box                            | , unle                | ss pe       | rson         | is bot                          | h an   | compensation                    | compensation    | amount of                |
|                              | week                 |                                | cer ar                | ia a a<br>I | recto        | or/trus                         | tee)   | from                            | from related    | other                    |
|                              | (list any            | Individual trustee or director |                       |             |              |                                 |        | the                             | organizations   | compensation             |
|                              | hours for<br>related | e or d                         | tee                   |             |              | sated                           |        | organization<br>(W-2/1099-MISC) | (W-2/1099-MISC) | from the<br>organization |
|                              | organizations        | truste                         | al trus               |             | yee          | mpen                            |        | (11 2/1000 11100)               |                 | and related              |
|                              | below                | idual                          | Institutional trustee | 5           | Key employee | est co<br>o yee                 | er     |                                 |                 | organizations            |
|                              | line)                | Indiv                          | Instit                | Officer     | Keye         | Highest compensated<br>employee | Former |                                 |                 |                          |
| (1) TREVOR AMES              | 1.00                 |                                |                       |             |              |                                 |        |                                 |                 |                          |
| PRESIDENT                    |                      | Х                              |                       | Х           |              |                                 |        | 0.                              | 0.              | 0.                       |
| (2) KENT HOBLET              | 1.00                 |                                |                       |             |              |                                 |        |                                 |                 |                          |
| PAST-PRESIDENT               |                      | Х                              |                       | X           |              |                                 |        | 0.                              | 0.              | 0.                       |
| (3) ELEANOR GREEN            | 1.00                 |                                |                       |             |              |                                 |        |                                 |                 |                          |
| PRESIDENT-ELECT              |                      | Х                              |                       | X           |              |                                 |        | 0.                              | 0.              | 0.                       |
| (4) LISA NOLAN               | 0.50                 |                                |                       |             |              |                                 |        |                                 |                 |                          |
| SECRETARY                    |                      | Х                              |                       | X           |              |                                 |        | 0.                              | 0.              | 0.                       |
| (5) DOUGLAS FREEMAN          | 0.50                 |                                |                       |             |              |                                 |        |                                 |                 |                          |
| TREASURER                    |                      | Х                              |                       | X           |              |                                 |        | 0.                              | 0.              | 0.                       |
| (6) MICHAEL LIRMORE          | 0.50                 |                                |                       |             |              |                                 |        |                                 |                 |                          |
| AT-LARGE                     |                      | Х                              |                       |             |              |                                 |        | 0.                              | 0.              | 0.                       |
| (7) ELIZABETH STONE          | 0.50                 |                                |                       |             |              |                                 |        |                                 |                 |                          |
| AT-LARGE                     |                      | Х                              |                       |             |              |                                 |        | 0.                              | 0.              | 0.                       |
| (8) DAVID ARGYLE             | 0.50                 |                                |                       |             |              |                                 |        |                                 |                 |                          |
| AT-LARGE                     |                      | Х                              |                       |             |              |                                 |        | 0.                              | 0.              | 0.                       |
| (9) DANDRA BUSHMICH          | 0.50                 |                                |                       |             |              |                                 |        |                                 |                 |                          |
| AT-LARGE                     |                      | Х                              |                       |             |              |                                 |        | 0.                              | 0.              | 0.                       |
| (10) ROBERT DYSKO            | 0.50                 |                                |                       |             |              |                                 |        |                                 |                 |                          |
| AT-LARGE                     |                      | Х                              |                       |             |              |                                 |        | 0.                              | 0.              | 0.                       |
| (11) ANDREW MACCABE          | 37.50                |                                |                       |             |              |                                 |        |                                 |                 |                          |
| EXECUTIVE DIRECTOR           |                      |                                |                       | Х           |              |                                 |        | 222,105.                        | 0.              | 24,711.                  |
| (12) TED MASHIMA             | 37.50                |                                |                       |             |              |                                 |        |                                 |                 |                          |
| ASSOCIATE EXECUTIVE DIRECTOR |                      |                                |                       |             |              | Х                               |        | 152,907.                        | 0.              | 17,903.                  |
| (13) DOROTHY GRAY            | 37.50                |                                |                       |             |              |                                 |        |                                 |                 |                          |
| CHIEF OPERATING OFFICER      |                      |                                |                       |             |              | Х                               |        | 132,952.                        | 0.              | 15,710.                  |
| (14) LISA GREENHILL          | 37.50                |                                |                       |             |              |                                 |        |                                 |                 |                          |
| ASSOCIATE EXECUTIVE DIRECTOR |                      |                                |                       |             |              | Х                               |        | 125,653.                        | 0.              | 17,059.                  |
| (15) R KEVIN CAIN            | 37.50                |                                |                       |             |              |                                 |        |                                 |                 |                          |
| DIRECTOR                     |                      |                                |                       |             |              | Х                               |        | 132,677.                        | 0.              | 19,009.                  |
|                              |                      |                                |                       |             |              |                                 |        |                                 |                 |                          |
|                              |                      |                                |                       |             |              |                                 |        |                                 |                 |                          |
|                              |                      |                                |                       |             |              |                                 |        |                                 |                 |                          |
|                              |                      |                                |                       |             |              |                                 |        |                                 |                 |                          |

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Form 990 (2014)

#### ASSOCIATION OF AMERICAN VETERINARY 36-6144553 Form 990 (2014) MEDICAL COLLEGES Page 8 Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (A) (C) (F) (D) (E) Position Name and title Average Reportable Reportable Estimated (do not check more than one hours per compensation compensation amount of box, unless person is both an officer and a director/trustee) week from from related other (list any organizations compensation ndividual trustee or director the hours for organization (W-2/1099-MISC) from the related nstitutional trustee (W-2/1099-MISC) organization iahest comper organizations key employee and related below employee organizations ormer Officer line) 766<u>,294</u> 0. 94.39 1b Sub-total ► 0. 0. 0. c Total from continuation sheets to Part VII, Section A 766,294. 0. 94,392. d Total (add lines 1b and 1c) ► Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable 2 5 compensation from the organization Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on 3 line 1a? If "Yes," complete Schedule J for such individual Х 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization 4 and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 х 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services Х rendered to the organization? If "Yes," complete Schedule J for such person 5 Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from 1 the organization. Report compensation for the calendar year ending with or within the organization's tax year. (C) (A) (B) Name and business address NONE Description of services Compensation

| Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization |  |  |  |  |  |  |
|--|--|--|--|--|--|--|

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ASSOCIATION OF AMERICAN VETERINARY MEDICAL COLLEGES

36-6144553 Page 9

|   |           |   | CAL COLLE       | EGES              |                             |  | 36-6144  | 553 Page <b>9</b>   |
|---|-----------|---|-----------------|-------------------|-----------------------------|--|--|---|
| Pai   | t VII     | I Statement of Rever                                    | nue             |                   |                             |  |  |   |
|   |           | Check if Schedule O cont                                | ains a response | or note to any li |                             |  |  |   |
|   |           |   |                 |                   | <b>(A)</b><br>Total revenue | <b>(B)</b><br>Related or<br>exempt function<br>revenue | <b>(C)</b><br>Unrelated<br>business<br>revenue | <b>(D)</b><br>Revenue excluded<br>from tax under<br>sections<br>512 - 514 |
| Contributions, Gifts, Grants<br>and Other Similar Amounts | 1 a       | Federated campaigns                                     | 1a              |                   |                             |  |  |   |
| our   | b         | Membership dues   | 1b              |                   |                             |  |  |   |
| Å, o  | с         | Fundraising events                                      | 1c              |                   |                             |  |  |   |
| lar<br>lar  |           |   | 1d              |                   |                             |  |  |   |
| ini,  | е         | Government grants (contribut                            | ions) <b>1e</b> |                   |                             |  |  |   |
| rior<br>S   | f         | All other contributions, gifts, gran                    | ts, and         |                   |                             |  |  |   |
| ibu   |           | similar amounts not included abo                        | ve 1f           | 212,158.          |                             |  |  |   |
| and the second  | g         | Noncash contributions included in lines                 | a 1a-1f: \$     |                   |                             |  |  |   |
| <u>a ö</u>  | h         | Total. Add lines 1a-1f                                  |                 | ►                 | 212,158.                    |  |  |   |
|   |           |   | . ~             | Business Code     |                             | 0 0 4 5 0 0 0  |  |   |
| Program Service<br>Revenue                                | _         | APPLICATION FEE   |                 | 900099            | 2,345,038.                  | 2,345,038.   |  |   |
|   |           | MEMBERSHIP DUES   |                 | 900099            |                             | 890,466.   |  |   |
| ven S   |           | ANNUAL MEETINGS   |                 | 900099            |                             | 150,820.   |  |   |
| Bey   |           | MANAGEMENT SERV<br>PUBLICATIONS                         | ICE REV         | 900099<br>900099  | 75,704.<br>72,729.          | 75,704.<br>72,729.                                     |  |   |
| Š   |           |   |                 | 900099            | 6,875.                      | 6,875.   |  |   |
| -   |           | All other program service reve                          |                 |                   | 3,541,632.                  | 0,075.   |  |   |
|   | <u> </u>  | Total. Add lines 2a-2f                                  |                 |                   | 5,541,052.                  |  |  |   |
|   | 3         | other similar amounts)                                  |                 | 36,258.           |                             |  | 36,258.  |   |
|   | 4         | Income from investment of ta                            |                 |                   | 5072501                     |  |  | 5072501   |
|   | 5         | Royalties   |                 |                   |                             |  |  |   |
|   | Ū         |   | (i) Real        | (ii) Personal     |                             |  |  |   |
|   | 6 a       | Gross rents   |                 | (                 |                             |  |  |   |
|   |           | Less: rental expenses                                   |                 |                   |                             |  |  |   |
|   |           | Rental income or (loss)                                 | -               |                   |                             |  |  |   |
|   | d         | Net rental income or (loss)                             |                 | ►                 |                             |  |  |   |
|   | 7 a       | Gross amount from sales of                              | (i) Securities  | (ii) Other        |                             |  |  |   |
|   |           | assets other than inventory                             | 248,179.        | ,                 |                             |  |  |   |
|   | b         | Less: cost or other basis                               |                 |                   |                             |  |  |   |
|   |           | and sales expenses                                      | 239,104.        | ,                 |                             |  |  |   |
|   |           | Gain or (loss)  |                 |                   | 0.075                       |  |  |   |
|   |           | Net gain or (loss)                                      |                 | 🕨                 | 9,075.                      |  |  | 9,075.  |
| en  | 8 a       | Gross income from fundraisin                            |                 |                   |                             |  |  |   |
| ven   |           | including \$  |                 |                   |                             |  |  |   |
| Re  |           | contributions reported on line                          | ,               |                   |                             |  |  |   |
| Other Revenue   | L.        | Part IV, line 18  |                 |                   | -                           |  |  |   |
| đ   |           | Less: direct expenses<br>Net income or (loss) from fund |                 |                   |                             |  |  |   |
|   |           | Gross income from gaming ac                             |                 |                   |                             |  |  |   |
|   | 0 0       | Part IV, line 19  |                 |                   |                             |  |  |   |
|   | b         | Less: direct expenses                                   |                 |                   |                             |  |  |   |
|   |           | Net income or (loss) from gam                           |                 |                   |                             |  |  |   |
|   |           | Gross sales of inventory, less                          |                 |                   |                             |  |  |   |
|   |           | and allowances  | a               |                   |                             |  |  |   |
|   | b         | Less: cost of goods sold                                |                 |                   |                             |  |  |   |
| ļ   | с         | Net income or (loss) from sale                          | s of inventory  | ►                 |                             |  |  |   |
| ļ   |           | Miscellaneous Revenu                                    | Ie              | Business Code     |                             |  |  |   |
|   | 11 a      | MISCELLANEOUS   |                 | 900099            | 707.                        |  |  | 707.  |
|   | b         |   |                 |                   |                             |  |  | <b> </b>  |
|   | c         |   |                 |                   |                             |  |  | <b> </b>  |
|   |           | All other revenue                                       |                 |                   | 707.                        |  |  |   |
|   |           | Total. Add lines 11a-11d                                |                 |                   | 707.<br>3,799,830.          | 3 541 632  | 0.   | 46,040.   |
| 432009  | <u>12</u> | Total revenue. See instructions.                        |                 | ₽                 | • • • • • • • • •           | 5,541,054.   |  | Form <b>990</b> (2014)  |
| 11-07-  | 14        |   |                 |                   | 9                           |  |  | (2014)  |

# ASSOCIATION OF AMERICAN VETERINARY MEDICAL COLLEGES

|          | 990 (2014) MEDICAL COLI   |                               |                             | 36-61                           | .44553 Page 10          |
|----------|---|-------------------------------|-----------------------------|---------------------------------|-------------------------|
|          | TIX Statement of Functional Expense   |                               |                             |                                 |                         |
| Secti    | on 501(c)(3) and 501(c)(4) organizations must com   |                               |                             |                                 |                         |
|          | Check if Schedule O contains a respon   | (A) se or note to any line in | (B)                         | (C)                             | (D)                     |
|          | not include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.  | Total expenses                | Program service<br>expenses | Management and general expenses | Fundraising<br>expenses |
| 1        | Grants and other assistance to domestic organizations   |                               |                             |                                 |                         |
|          | and domestic governments. See Part IV, line 21  | 70,257.                       | 70,257.                     |                                 |                         |
| 2        | Grants and other assistance to domestic   |                               |                             |                                 |                         |
|          | individuals. See Part IV, line 22   | 17,115.                       | 17,115.                     |                                 |                         |
| 3        | Grants and other assistance to foreign  |                               |                             |                                 |                         |
|          | organizations, foreign governments, and foreign   |                               |                             |                                 |                         |
|          | individuals. See Part IV, lines 15 and 16   |                               |                             |                                 |                         |
| 4        | Benefits paid to or for members   |                               |                             |                                 |                         |
| 5        | Compensation of current officers, directors,  |                               |                             |                                 |                         |
|          | trustees, and key employees   | 238,424.                      | 166,897.                    | 71,527.                         |                         |
| 6        | Compensation not included above, to disqualified  |                               |                             |                                 |                         |
|          | persons (as defined under section 4958(f)(1)) and   |                               |                             |                                 |                         |
|          | persons described in section 4958(c)(3)(B)  |                               |                             |                                 |                         |
| 7        | Other salaries and wages  | 937,775.                      | 643,670.                    | 294,105.                        |                         |
| 8        | Pension plan accruals and contributions (include  |                               |                             |                                 |                         |
|          | section 401(k) and 403(b) employer contributions)   | 63,337.                       | 43,444.                     | 19,893.                         |                         |
| 9        | Other employee benefits   | 88,946.                       | 61,155.                     | 27,791.                         |                         |
| 10       | Payroll taxes   | 77,883.                       | 53,652.                     | 24,231.                         |                         |
| 11       | Fees for services (non-employees):  |                               |                             |                                 |                         |
| а        | Management  |                               |                             |                                 |                         |
|          | Legal   | 743.                          |                             | 743.                            |                         |
|          | Accounting  | 36,489.                       |                             | 36,489.                         |                         |
|          | Lobbying  | 69,000.                       | 69,000.                     | ,                               |                         |
| e        | Professional fundraising services. See Part IV, line 17   |                               |                             |                                 |                         |
| f        | Investment management fees  | 16,180.                       |                             | 16,180.                         |                         |
|          | Other. (If line 11g amount exceeds 10% of line 25,  |                               |                             |                                 |                         |
| 9        | column (A) amount, list line 11g expenses on Sch 0.)  | 269,866.                      | 232,890.                    | 36,976.                         |                         |
| 12       | Advertising and promotion   | 6,681.                        | 6,681.                      |                                 |                         |
| 13       | Office expenses   | 176,580.                      | 157,610.                    | 18,970.                         |                         |
| 14       | Information technology  | 132,195.                      | 19,966.                     | 112,229.                        |                         |
| 15       | Povaltion   |                               |                             |                                 |                         |
| 16       | F F   | 227,313.                      |                             | 227,313.                        |                         |
| 17       | Occupancy<br>Travel   | 173,565.                      | 162,553.                    | 11,012.                         |                         |
| 18       | Travel<br>Payments of travel or entertainment expenses  |                               |                             |                                 |                         |
| 10       |   |                               |                             |                                 |                         |
| 19       | for any federal, state, or local public officials<br>Conferences, conventions, and meetings   | 356,917.                      | 356,917.                    |                                 |                         |
| 19<br>20 |   |                               | ,                           |                                 |                         |
| 20<br>21 | Payments to affiliates  |                               |                             |                                 |                         |
|          | Depreciation, depletion, and amortization   | 56,971.                       |                             | 56,971.                         |                         |
| 22<br>23 |   | 15,787.                       |                             | 15,787.                         |                         |
|          | Other expenses. Itemize expenses not covered  | 13,707.                       |                             | 13,707.                         |                         |
| 24       | above. (List miscellaneous expenses in line 24e. If line<br>24e amount exceeds 10% of line 25, column (A)<br>amount, list line 24e expenses on Schedule 0.) |                               |                             |                                 |                         |
| а        | GENÉRAL & ADMIN ALLOC.  | 0.                            | 386,028.                    | -386,028.                       |                         |
| b        | EQUIPMENT   | 27,049.                       |                             | 27,049.                         |                         |
| с        | MEMBERSHIPS   | 25,306.                       | 27,175.                     | -1,869.                         |                         |
| d        | DEVELOPMENT   | 15,500.                       | 15,500.                     |                                 |                         |
|          | All other expenses  | 33,919.                       | 18,891.                     | 15,028.                         |                         |
| 25       | Total functional expenses. Add lines 1 through 24e  | 3,133,798.                    | 2,509,401.                  | 624,397.                        | 0                       |
| 26       | Joint costs. Complete this line only if the organization  |                               |                             |                                 |                         |
|          | reported in column (B) joint costs from a combined  |                               |                             |                                 |                         |
|          | educational campaign and fundraising solicitation.  |                               |                             |                                 |                         |
|          | Check here if following SOP 98-2 (ASC 958-720)  |                               |                             |                                 |                         |
|          |   |                               |                             |                                 |                         |

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Form **990** (2014)

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Part X Balance Sheet

# ASSOCIATION OF AMERICAN VETERINARY MEDICAL COLLEGES

| Fa                          |          | Dalance Sheet  |            |                               |                                 |                               |                           |
|-----------------------------|----------|--|------------|-------------------------------|---------------------------------|-------------------------------|---------------------------|
|                             |          | Check if Schedule O contains a response or not               | e to any   | line in this Part X           |                                 |                               |                           |
|                             |          |  |            |                               | <b>(A)</b><br>Beginning of year |                               | <b>(B)</b><br>End of year |
|                             | 1        | Cash - non-interest-bearing                                  |            |                               |                                 | 1                             | 1,525,146.                |
|                             | 2        | Savings and temporary cash investments                       | 2,531,804. | 2                             | 190,298.                        |                               |                           |
|                             | 3        | Pledges and grants receivable, net                           |            | 3                             |                                 |                               |                           |
|                             | 4        | Accounts receivable, net                                     |            |                               | 509,967.                        | 4                             | 452,050.                  |
|                             | 5        | Loans and other receivables from current and fo              | ormer of   | ficers, directors,            |                                 |                               |                           |
|                             |          | trustees, key employees, and highest compensation            | ated em    | ployees. Complete             |                                 |                               |                           |
|                             |          | Part II of Schedule L  |            |                               |                                 | 5                             |                           |
|                             | 6        | Loans and other receivables from other disqualit             | fied pers  | sons (as defined under        |                                 |                               |                           |
|                             |          | section 4958(f)(1)), persons described in section            | 4958(c     | )(3)(B), and contributing     |                                 |                               |                           |
|                             |          | employers and sponsoring organizations of sect               |            |                               |                                 |                               |                           |
| ets                         |          | employees' beneficiary organizations (see instr).            |            |                               |                                 | 6                             |                           |
| Assets                      | 7        | Notes and loans receivable, net                              |            |                               |                                 | 7                             |                           |
| -                           | 8        | Inventories for sale or use                                  |            |                               |                                 | 8                             | 41 000                    |
|                             | 9        | Prepaid expenses and deferred charges                        |            | ·····                         | 65,526.                         | 9                             | 41,982.                   |
|                             | 10a      | Land, buildings, and equipment: cost or other                |            | 670 776                       |                                 |                               |                           |
|                             |          | basis. Complete Part VI of Schedule D                        | 10a        | 678,726.<br>568,645.          | 128,201.                        |                               | 110 001                   |
|                             |          | Less: accumulated depreciation                               | 10b        |                               | 1,255,494.                      | 10c                           | 110,081.<br>2,928,405.    |
|                             | 11       | Investments - publicly traded securities                     |            |                               | 1,255,494.                      | 11                            | 2,920,403.                |
|                             | 12       | Investments - other securities. See Part IV, line 1          |            |                               |                                 | 12<br>13                      |                           |
|                             | 13       | Investments - program-related. See Part IV, line             |            |                               |                                 | 13                            |                           |
|                             | 14<br>15 | Intangible assets<br>Other assets. See Part IV, line 11      | 77,025.    | 14                            | 85,865.                         |                               |                           |
|                             | 16       | Total assets. Add lines 1 through 15 (must equa              |            |                               | 4,568,017.                      | 16                            | 5,333,827.                |
|                             | 17       | Accounts payable and accrued expenses                        | 139,575.   | 17                            | 171,181.                        |                               |                           |
|                             | 18       | Grants payable   | /          | 18                            |                                 |                               |                           |
|                             | 19       | Deferred revenue   |            |                               | 1,100,958.                      | 19                            | 1,087,514.                |
|                             | 20       | Tax-exempt bond liabilities                                  |            |                               |                                 | 20                            |                           |
|                             | 21       | Escrow or custodial account liability. Complete F            |            |                               |                                 | 21                            |                           |
| ŝ                           | 22       | Loans and other payables to current and former               |            |                               |                                 |                               |                           |
| Liabilities                 |          | key employees, highest compensated employee                  | es, and o  | disqualified persons.         |                                 |                               |                           |
| iabi                        |          | Complete Part II of Schedule L                               |            |                               |                                 | 22                            |                           |
| _                           | 23       | Secured mortgages and notes payable to unrela                |            |                               |                                 | 23                            |                           |
|                             | 24       | Unsecured notes and loans payable to unrelated               | d third p  | arties                        |                                 | 24                            |                           |
|                             | 25       | Other liabilities (including federal income tax, page        | yables t   | o related third               |                                 |                               |                           |
|                             |          | parties, and other liabilities not included on lines         | s 17-24).  | Complete Part X of            | 107 000                         |                               | 201 201                   |
|                             |          | Schedule D   |            | <u>187,222.</u><br>1,427,755. | 25                              | <u>301,321.</u><br>1,560,016. |                           |
|                             | 26       |  |            | · · ·                         | 1,42/,/55.                      | 26                            | 1,000,010.                |
|                             |          | Organizations that follow SFAS 117 (ASC 958                  |            | chere 🕨 🖾 and                 |                                 |                               |                           |
| ice                         | 27       | complete lines 27 through 29, and lines 33 an                |            |                               | 2,848,240.                      | 27                            | 3,465,396.                |
| alan                        | 28       | Unrestricted net assets<br>Temporarily restricted net assets |            |                               | 292,022.                        | 28                            | 308,415.                  |
| ä                           | 29       |  |            |                               |                                 | 29                            |                           |
| ņ                           | 20       | Organizations that do not follow SFAS 117 (A                 |            |                               |                                 | 20                            |                           |
| ъ                           |          | and complete lines 30 through 34.                            |            |                               |                                 |                               |                           |
| ts (                        | 30       | Capital stock or trust principal, or current funds           |            |                               |                                 | 30                            |                           |
| SSE                         | 31       | Paid-in or capital surplus, or land, building, or eq         |            |                               |                                 | 31                            |                           |
| Net Assets or Fund Balances | 32       | Retained earnings, endowment, accumulated in                 |            |                               |                                 | 32                            |                           |
| ž                           | 33       | Total net assets or fund balances                            |            |                               | 3,140,262.                      | 33                            | 3,773,811.                |
|                             | 34       | Total liabilities and net assets/fund balances               |            |                               | 4,568,017.                      | 34                            | 5,333,827.                |
|                             |          |  |            |                               |                                 |                               |                           |

Form **990** (2014)

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| ASSOCIATION  | OF  | AMERICAN | VETERINARY |
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| Form | 1990 (2014) MEDICAL COLLEGES   | 20-01      | 44555 | Pag | ge <b>12</b> |
|------|--|------------|-------|-----|--------------|
| Pa   | rt XI Reconciliation of Net Assets   |            |       |     |              |
|      | Check if Schedule O contains a response or note to any line in this Part XI  |            |       |     |              |
|      |  |            |       |     |              |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)  | 1          | 3,799 |     |              |
| 2    | Total expenses (must equal Part IX, column (A), line 25)   | 2          | 3,133 |     |              |
| 3    | Revenue less expenses. Subtract line 2 from line 1   | 3          | 666   | 5,0 | 32.          |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                          | 4          | 3,140 |     |              |
| 5    | Net unrealized gains (losses) on investments   | 5          | -32   | 2,4 | 83.          |
| 6    | Donated services and use of facilities   | 6          |       |     |              |
| 7    | Investment expenses  | 7          |       |     |              |
| 8    | Prior period adjustments   | 8          |       |     |              |
| 9    | Other changes in net assets or fund balances (explain in Schedule O)   | 9          |       |     | 0.           |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,                 |            |       |     |              |
|      | column (B))  | 10         | 3,773 | 3,8 | 11.          |
| Pa   | rt XII Financial Statements and Reporting  |            |       |     |              |
|      | Check if Schedule O contains a response or note to any line in this Part XII                                       |            |       |     |              |
|      |  |            |       | Yes | No           |
| 1    | Accounting method used to prepare the Form 990: Cash X Accrual Other   |            |       |     |              |
|      | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule     | Ο.         |       |     |              |
| 2a   | Were the organization's financial statements compiled or reviewed by an independent accountant?                    |            | 2a    |     | X            |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed    | d on a     |       |     |              |
|      | separate basis, consolidated basis, or both:   |            |       |     |              |
|      | Separate basis Consolidated basis Both consolidated and separate basis   |            |       |     |              |
| b    | Were the organization's financial statements audited by an independent accountant?                                 |            | 2b    | Х   | <u> </u>     |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat    | e basis,   |       |     |              |
|      | consolidated basis, or both:   |            |       |     |              |
|      | X Separate basis Consolidated basis Both consolidated and separate basis   |            |       |     |              |
| с    | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th  |            |       |     |              |
|      | review, or compilation of its financial statements and selection of an independent accountant?                     |            | 2c    | X   |              |
|      | If the organization changed either its oversight process or selection process during the tax year, explain in Sch  |            |       |     |              |
| 3a   | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si | ngle Audit |       |     |              |
|      | Act and OMB Circular A-133?  |            | 3a    |     | X            |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ  |            |       |     |              |
|      | or audits, explain why in Schedule O and describe any steps taken to undergo such audits                           |            | 3b    |     |              |

Form **990** (2014)

432012 11-07-14

| SCHEDULE A  |   |   |                         |              |                          | - I                  | OMB No. 1545-0047     |  |
|---|---|---|-------------------------|--------------|--------------------------|----------------------|-----------------------|--|
| (Form 990 or 990-EZ)  |   | rity Status a   |                         |              |                          | F                    | 201/                  |  |
|   |   | nization is a section 50<br>47(a)(1) nonexempt ch     |                         |              | or a section             |                      | 2014                  |  |
| Department of the Treasury Attach to Form 990 or Form 990-EZ. |   |   |                         |              |                          |                      | Open to Public        |  |
| Internal Revenue Service                                      | Information about Schedule A  |   |                         |              | ww.irs.gov/fo            |                      | Inspection            |  |
| Name of the organizat   |   |   | STERIN                  | ARY          |                          |                      | identification number |  |
| Part I Reason   | MEDICAL COLLEG  |   | omploto th              | ic part ) S  |                          |                      | 6-6144553             |  |
|   |   |   |                         |              |                          |                      |                       |  |
| r   | a private foundation because it is: (<br>nvention of churches, or association | <b>.</b> .  |                         | ,            | IV A Vi)                 |                      |                       |  |
| , ,   | cribed in section 170(b)(1)(A)(ii).   |   |                         |              | ·// <del>·</del> //·/·   |                      |                       |  |
|   | a cooperative hospital service org  | -   | ection 170              | (h)(1)(Δ)(i  | ii)                      |                      |                       |  |
|   | search organization operated in co  |   |                         |              | •                        | (iii). Enter t       | he hospital's name.   |  |
| city, and stat  |   |   |                         |              |                          | . ,                  | · ,                   |  |
| 5 An organizat  | ion operated for the benefit of a co  | llege or university own                               | ed or opera             | ted by a g   | overnmental u            | init describ         | ed in                 |  |
| section 170   | (b)(1)(A)(iv). (Complete Part II.)  |   |                         |              |                          |                      |                       |  |
| 6 A federal, sta  | te, or local government or governr  | nental unit described ir                              | section 17              | 70(b)(1)(A)  | (v).                     |                      |                       |  |
| 7 An organizat  | ion that normally receives a substa   | intial part of its support                            | from a gov              | ernmental    | unit or from t           | he general           | public described in   |  |
|   | b)(1)(A)(vi). (Complete Part II.)   |   |                         |              |                          |                      |                       |  |
|   | r trust described in <b>section 170(b)</b>                                    |   | -                       |              |                          |                      |                       |  |
|   | ion that normally receives: (1) more  |   |                         |              |                          |                      |                       |  |
|   | ted to its exempt functions - subje   | •   |                         |              |                          |                      | •                     |  |
|   | unrelated business taxable income<br><b>509(a)(2).</b> (Complete Part III.)   | (less section of r tax)                               |                         | sses acqu    |                          | ganization           |                       |  |
|   | ion organized and operated exclus   | ively to test for public s                            | afetv. See              | section 50   | )9(a)(4).                |                      |                       |  |
|   | ion organized and operated exclus   | •   | •                       |              |                          | arry out the         | purposes of one or    |  |
| more publicly   | v supported organizations describe  | ed in section 509(a)(1)                               | or section              | 509(a)(2).   | See section 5            | 6 <b>09(a)(3).</b> C | heck the box in       |  |
| lines 11a thro  | ough 11d that describes the type o  | of supporting organizati                              | on and com              | nplete line  | s 11e, 11f, and          | d 11g.               |                       |  |
| a 🔄 Type I. A s   | upporting organization operated, s  | upervised, or controlle                               | d by its sup            | ported or    | ganization(s), t         | ypically by          | giving                |  |
| the suppor  | ted organization(s) the power to re   | gularly appoint or elect                              | a majority              | of the dire  | ctors or truste          | es of the su         | upporting             |  |
|   | n. You must complete Part IV, Se  |   |                         |              |                          |                      |                       |  |
| ••  | supporting organization supervised  |   |                         |              | 0                        |                      | •                     |  |
|   | nanagement of the supporting org  |   | same perso              | ons that co  | ontrol or mana           | ge the sup           | ported                |  |
|   | n(s). You must complete Part IV,<br>nctionally integrated. A supportin        |   | t in connoc             | tion with    | and functional           | lly intograto        | d with                |  |
|   | ed organization(s) (see instructions  |   |                         |              |                          | iy integrate         | a with,               |  |
|   | n-functionally integrated. A supp   |   |                         |              |                          | ted oraaniz          | zation(s)             |  |
|   | functionally integrated. The organized  |   |                         |              |                          |                      |                       |  |
| requiremer  | nt (see instructions). You must cor   | nplete Part IV, Sectior                               | is A and D,             | and Part     | v.                       |                      |                       |  |
| e 🗌 Check this  | box if the organization received a  | written determination fi                              | om the IRS              | that it is a | а Туре I, Туре           | II, Type III         |                       |  |
| functionally  | r integrated, or Type III non-function  | nally integrated suppor                               | ting organi             | zation.      |                          |                      |                       |  |
| f Enter the number  | of supported organizations  |   |                         |              |                          |                      |                       |  |
| g Provide the follow<br>(i) Name of supp                      | ing information about the supporte  |   | (iv) Is the o           | ragnization  | (u) Amount of            | monoton              | (vi) Amount of        |  |
| organization  |   | (iii) Type of organization<br>(described on lines 1-9 | listed i                | n your       | (v) Amount of<br>support | -                    | other support (see    |  |
| Ū.  |   | above or IRC section                                  | governing of <b>Yes</b> | document?    | Instructi                |                      | Instructions)         |  |
|   |   | (see instructions))                                   | 100                     |              |                          |                      |                       |  |
|   |   |   |                         |              |                          |                      |                       |  |
|   |   |   |                         |              |                          |                      |                       |  |
|   |   |   |                         |              |                          |                      |                       |  |
|   |   |   |                         |              |                          |                      |                       |  |
|   |   |   |                         |              |                          |                      |                       |  |
|   |   |   |                         |              |                          |                      |                       |  |
|   |   |   |                         |              |                          |                      |                       |  |
|   |   |   |                         |              |                          |                      |                       |  |
|   |   |   |                         |              |                          |                      |                       |  |
| Total   |   |   |                         |              |                          |                      |                       |  |
|   | duction Act Notice, see the Instr   | uctions for   |                         |              | Sched                    | ule A (Forr          | n 990 or 990-EZ) 2014 |  |
| Form 990 or 990-EZ.   |   |   |                         |              |                          | (                    | ,                     |  |

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# Schedule A (Form 990 or 990-EZ) 2014

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art II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| See  | ction A. Public Support   |                   |                    |                      |          |          |               |
|------|---|-------------------|--------------------|----------------------|----------|----------|---------------|
| Cale | ndar year (or fiscal year beginning in) 🕨   | (a) 2010          | (b) 2011           | (c) 2012             | (d) 2013 | (e) 2014 | (f) Total     |
| 1    | Gifts, grants, contributions, and   |                   |                    |                      |          |          |               |
|      | membership fees received. (Do not   |                   |                    |                      |          |          |               |
|      | include any "unusual grants.")  |                   |                    |                      |          |          |               |
| 2    | Tax revenues levied for the organ-  |                   |                    |                      |          |          |               |
|      | ization's benefit and either paid to  |                   |                    |                      |          |          |               |
|      | or expended on its behalf   |                   |                    |                      |          |          |               |
| 3    | The value of services or facilities   |                   |                    |                      |          |          |               |
|      | furnished by a governmental unit to   |                   |                    |                      |          |          |               |
|      | the organization without charge   |                   |                    |                      |          |          |               |
| 4    | Total. Add lines 1 through 3  |                   |                    |                      |          |          |               |
| 5    | The portion of total contributions  |                   |                    |                      |          |          |               |
|      | by each person (other than a  |                   |                    |                      |          |          |               |
|      | governmental unit or publicly   |                   |                    |                      |          |          |               |
|      | supported organization) included  |                   |                    |                      |          |          |               |
|      | on line 1 that exceeds 2% of the  |                   |                    |                      |          |          |               |
|      | amount shown on line 11,  |                   |                    |                      |          |          |               |
|      | column (f)  |                   |                    |                      |          |          |               |
| 6    | Public support. Subtract line 5 from line 4.                                      |                   |                    |                      |          |          | 1             |
|      | ction B. Total Support  |                   |                    |                      |          |          |               |
|      | ndar year (or fiscal year beginning in) 🕨   | (a) 2010          | (b) 2011           | (c) 2012             | (d) 2013 | (e) 2014 | (f) Total     |
|      | Amounts from line 4   | (-,               | (,                 | (-,                  | (-,      | (-)      | (1) 1 2 2 2 2 |
| 8    | Gross income from interest.   |                   |                    |                      |          |          |               |
| Ũ    | dividends, payments received on   |                   |                    |                      |          |          |               |
|      | securities loans, rents, royalties  |                   |                    |                      |          |          |               |
|      | and income from similar sources   |                   |                    |                      |          |          |               |
| 9    | Net income from unrelated business  |                   |                    |                      |          |          |               |
| 3    | activities, whether or not the  |                   |                    |                      |          |          |               |
|      | business is regularly carried on  |                   |                    |                      |          |          |               |
| 10   | Other income. Do not include gain   |                   |                    |                      |          |          |               |
| 10   | or loss from the sale of capital  |                   |                    |                      |          |          |               |
|      |   |                   |                    |                      |          |          |               |
| 44   | assets (Explain in Part VI.)<br>Total support. Add lines 7 through 10             |                   |                    |                      |          |          |               |
|      |   |                   | (                  |                      |          | 12       |               |
|      | Gross receipts from related activities<br>First five years. If the Form 990 is fo |                   |                    | rd fourth or fifth t |          |          |               |
| 13   | -   |                   |                    |                      | -        |          |               |
| Sec  | organization, check this box and sto<br>ction C. Computation of Pub               | lic Support Pe    | rcentage           |                      | <u></u>  |          |               |
|      | Public support percentage for 2014 (  |                   |                    | column (f))          |          | 14       | %             |
|      | Public support percentage from 2013   |                   | •                  | .,,                  |          | 15       | %             |
|      | 33 1/3% support test - 2014. If the   |                   |                    |                      |          |          |               |
| 100  | stop here. The organization qualifies   |                   |                    |                      |          |          |               |
| h    | 33 1/3% support test - 2013. If the   |                   | -                  |                      |          |          |               |
|      | and stop here. The organization qua   |                   |                    |                      |          |          |               |
| 17-  | 10% -facts-and-circumstances tes  |                   |                    |                      |          |          |               |
| 17 a |   |                   |                    |                      |          |          |               |
|      | and if the organization meets the "fac  |                   |                    | -                    | -        | -        |               |
| F    | meets the "facts-and-circumstances"   |                   |                    |                      |          |          |               |
| D    | 10% -facts-and-circumstances tes  |                   |                    |                      |          |          |               |
|      | more, and if the organization meets t   |                   |                    |                      |          |          |               |
| 10   | organization meets the "facts-and-cir   |                   |                    |                      |          |          |               |
| 18   | Private foundation. If the organization   | n did not check a | box on line 13, 16 | oa, 100, 17a, or 17  |          |          | ns            |

Schedule A (Form 990 or 990-EZ) 2014

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# Schedule A (Form 990 or 990-EZ) 2014 MEDICAL COLLEGES

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# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec   | tion A. Public Support   |                     |                     |                        |                     |                     |                   |
|-------|--|---------------------|---------------------|------------------------|---------------------|---------------------|-------------------|
| Cale  | ndar year (or fiscal year beginning in) 🕨  | <b>(a)</b> 2010     | <b>(b)</b> 2011     | (c) 2012               | (d) 2013            | <b>(e)</b> 2014     | (f) Total         |
| 1     | Gifts, grants, contributions, and  |                     |                     |                        |                     |                     |                   |
|       | membership fees received. (Do not  |                     |                     |                        |                     |                     |                   |
|       | include any "unusual grants.")   | 102,994.            | 77,673.             | 140,089.               | 457,388.            | 212,158.            | 990,302.          |
|       | Gross receipts from admissions,<br>merchandise sold or services per-<br>formed, or facilities furnished in<br>any activity that is related to the<br>organization's tax-exempt purpose | 3,256,293.          | 3,409,061.          | 3,712,023.             | 3,498,681.          | 3,541,632.          | 17,417,690.       |
|       | Gross receipts from activities that  |                     |                     |                        |                     |                     |                   |
| -     | are not an unrelated trade or bus-   |                     |                     |                        |                     |                     |                   |
|       | iness under section 513  |                     |                     |                        |                     |                     |                   |
|       | Tax revenues levied for the organ-   |                     |                     |                        |                     |                     |                   |
|       | ization's benefit and either paid to   |                     |                     |                        |                     |                     |                   |
|       | or expended on its behalf  |                     |                     |                        |                     |                     |                   |
| 5     | The value of services or facilities  |                     |                     |                        |                     |                     |                   |
|       | furnished by a governmental unit to  |                     |                     |                        |                     |                     |                   |
|       | the organization without charge  |                     |                     |                        |                     |                     |                   |
| 6     | Total. Add lines 1 through 5   | 3,359,287.          | 3,486,734.          | 3,852,112.             | 3,956,069.          | 3,753,790.          | 18,407,992.       |
| 7a    | Amounts included on lines 1, 2, and  |                     |                     |                        |                     |                     |                   |
|       | 3 received from disqualified persons   |                     |                     |                        |                     |                     | 0.                |
| b     | Amounts included on lines 2 and 3 received<br>from other than disqualified persons that<br>exceed the greater of \$5,000 or 1% of the  |                     |                     |                        |                     |                     |                   |
|       | amount on line 13 for the year   |                     |                     | 11,459.                |                     |                     | 11,459.           |
| С     | Add lines 7a and 7b  |                     |                     | 11,459.                |                     |                     | 11,459.           |
| 8     | Public support (Subtract line 7c from line 6.)   |                     |                     |                        |                     |                     | 18,396,533.       |
|       | tion B. Total Support  | rr                  |                     |                        |                     |                     |                   |
|       | ndar year (or fiscal year beginning in) 🕨  | (a) 2010            | (b) 2011            | (c) 2012               | (d) 2013            | (e) 2014            | (f) Total         |
|       | Amounts from line 6  | 3,359,287.          | 3,486,734.          | 3,852,112.             | 3,956,069.          | 3,753,790.          | 18,407,992.       |
|       | Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties   | 4,546.              | 2,095.              | 1,435.                 | 18,989.             | 36,258.             | 63,323.           |
|       | and income from similar sources<br>Unrelated business taxable income   | 4,540.              | 2,095.              | 1,455.                 | 10,909.             | 50,250.             | 05,525.           |
|       | (less section 511 taxes) from businesses   |                     |                     |                        |                     |                     |                   |
|       | acquired offer June 20, 1075   |                     |                     |                        |                     |                     |                   |
|       | Add lines 10a and 10b  | 4,546.              | 2,095.              | 1,435.                 | 18,989.             | 36,258.             | 63,323.           |
| 11    | Net income from unrelated business<br>activities not included in line 10b,<br>whether or not the business is<br>regularly carried on   | 1/0100              |                     |                        | 10,75051            | 5072500             |                   |
| 12    | Other income. Do not include gain<br>or loss from the sale of capital<br>assets (Explain in Part VI.)  | 34,990.             | 5,188.              | 543.                   | 1,261.              | 707.                | 42,689.           |
| 13    | Total support. (Add lines 9, 10c, 11, and 12.)   | 3,398,823.          | 3,494,017.          | 3,854,090.             | 3,976,319.          | 3,790,755.          | 18,514,004.       |
| 14    | First five years. If the Form 990 is for   | the organization's  | first, second, thir | d, fourth, or fifth ta | ax year as a sectio | n 501(c)(3) organiz | ation,            |
|       | check this box and stop here   | <u></u>             |                     |                        |                     | <u></u>             | <u></u>           |
| Sec   | tion C. Computation of Publ  | ic Support Per      | rcentage            |                        |                     |                     |                   |
|       | Public support percentage for 2014 (I  |                     | -                   | olumn (f))             |                     | 15                  | 99.37 %           |
|       | Public support percentage from 2013  |                     |                     |                        |                     | 16                  | 99.27 %           |
|       | tion D. Computation of Inves   |                     |                     |                        |                     |                     | 24                |
|       | Investment income percentage for 20  |                     | .,                  | ne 13, column (f))     |                     | 17                  | .34 %             |
|       | Investment income percentage from 2  |                     |                     |                        |                     | 18                  | .30 %             |
| 19a   | <b>33 1/3% support tests - 2014.</b> If the  | -                   |                     |                        |                     |                     |                   |
|       | more than 33 1/3%, check this box a  |                     |                     |                        |                     |                     | ►X                |
|       | <b>33 1/3% support tests - 2013.</b> If the  | •                   |                     |                        |                     |                     |                   |
|       | line 18 is not more than 33 1/3%, che  |                     |                     | •                      |                     | e e                 |                   |
|       | Private foundation. If the organizatio   | n did not check a l | oox on line 14, 19  | a, or 190, check th    |                     |                     |                   |
| 43202 | 3 09-17-14   |                     |                     | 15                     | Sch                 | edule A (Form 990   | U UI 990-EZ) 2014 |

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# Schedule A (Form 990 or 990-EZ) 2014 MEDICAL COLLEGES

# Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in *Part VI* how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in *Part VI* how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in *Part VI* when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)
   (B) purposes? If "Yes," explain in *Part VI* what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes" *and if you checked 11a or 11b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If* "Yes," *provide detail in Part VI.*
- 7 Did the organization provide a grant, Ioan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **c** Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI**.
- **10a** Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer (b) below.*
- **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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## Schedule A (Form 990 or 990-EZ) 2014

10a

10b

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Yes

No

# ASSOCIATION OF AMERICAN VETERINARY Schedule A (Form 990 or 990-EZ) 2014 MEDICAL COLLEGES

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| Pa    | rt IV   Supporting Organizations (continued)   |          |       |      |
|-------|--|----------|-------|------|
|       |  |          | Yes   | No   |
| 11    | Has the organization accepted a gift or contribution from any of the following persons?  |          |       |      |
| а     | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)   |          |       |      |
|       | below, the governing body of a supported organization?   | 11a      |       |      |
| b     | A family member of a person described in (a) above?  | 11b      |       |      |
|       | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.  | 11c      |       |      |
| Sec   | tion B. Type I Supporting Organizations  |          |       |      |
|       |  |          | Yes   | No   |
| 1     | Did the directors, trustees, or membership of one or more supported organizations have the power to  |          |       |      |
|       | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the   |          |       |      |
|       | tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or   |          |       |      |
|       | controlled the organization's activities. If the organization had more than one supported organization,  |          |       |      |
|       | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported  |          |       |      |
|       | organizations and what conditions or restrictions, if any, applied to such powers during the tax year.   | 1        |       |      |
| 2     | Did the organization operate for the benefit of any supported organization other than the supported  |          |       |      |
|       | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in   |          |       |      |
|       | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,  |          |       |      |
|       | supervised, or controlled the supporting organization.   | 2        |       |      |
| Sec   | tion C. Type II Supporting Organizations   |          |       |      |
|       |  |          | Yes   | No   |
| 1     | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors   |          |       |      |
|       | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control  |          |       |      |
|       | or management of the supporting organization was vested in the same persons that controlled or managed   |          |       |      |
|       | the supported organization(s).   | 1        |       |      |
| Sec   | tion D. Type III Supporting Organizations  |          |       |      |
|       |  |          | Yes   | No   |
| 1     | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the   |          |       |      |
|       | organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax  |          |       |      |
|       | year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the  |          |       |      |
|       | organization's governing documents in effect on the date of notification, to the extent not previously provided?   | 1        |       |      |
| 2     | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported   |          |       |      |
|       | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how   |          |       |      |
|       | the organization maintained a close and continuous working relationship with the supported organization(s).  | 2        |       |      |
| 3     | By reason of the relationship described in (2), did the organization's supported organizations have a  |          |       |      |
|       | significant voice in the organization's investment policies and in directing the use of the organization's   |          |       |      |
|       | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's   |          |       |      |
|       | supported organizations played in this regard.   | 3        |       |      |
| Sec   | tion E. Type III Functionally-Integrated Supporting Organizations  |          |       |      |
| 1     | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year(see instructions):   |          |       |      |
| а     | The organization satisfied the Activities Test. Complete line 2 below.   |          |       |      |
| b     | The organization is the parent of each of its supported organizations. <i>Complete line 3 below</i> .  |          |       |      |
| С     | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst  | ructions |       |      |
| 2     | Activities Test. Answer (a) and (b) below.   |          | Yes   | No   |
| а     | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of   |          |       |      |
|       | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify   |          |       |      |
|       | those supported organizations and explain how these activities directly furthered their exempt purposes,   |          |       |      |
|       | how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | 20       |       |      |
| h     | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more  | 2a       |       |      |
| U U   | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the   |          |       |      |
|       | reasons for the organization's position that its supported organization(s) would have engaged in these   |          |       |      |
|       | activities but for the organization's involvement.   | 2b       |       |      |
| 3     | Parent of Supported Organizations. Answer (a) and (b) below.   | 2.0      |       |      |
| a     | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or  |          |       |      |
| u     | trustees of each of the supported organizations? Provide details in <i>Part VI</i> .   | 3a       |       |      |
| b     | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each  |          |       |      |
| 5     | of its supported organizations? If "Yes," describe in $P_{art VI}$ the role played by the organization in this regard.   | 3b       |       |      |
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#### Schedule A (Form 990 or 990 EZ) 2014 MEDICAL COLLEGES Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 1 Recoveries of prior-year distributions 2 2 Other gross income (see instructions) 3 3 4 4 Add lines 1 through 3 5 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or 6 collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 Other expenses (see instructions) 7 8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 Subtract line 2 from line 1d 3 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, 4 4 see instructions). 5 5 Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by .035 6 6 Recoveries of prior-year distributions 7 7 8 Minimum Asset Amount (add line 7 to line 6) 8 Section C - Distributable Amount Current Year 1 Adjusted net income for prior year (from Section A, line 8, Column A) 1 2 Enter 85% of line 1 2 3 Minimum asset amount for prior year (from Section B, line 8, Column A) 3 4 Enter greater of line 2 or line 3 4 5 5 Income tax imposed in prior year Distributable Amount. Subtract line 5 from line 4, unless subject to 6

emergency temporary reduction (see instructions) 6 7  $\perp$  Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see

instructions).

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| Sche     | dule A (Form 990 or 990-EZ) 2014 MEDICAL COLLE                       |                               | <u> </u>                               | 6-6144553 Page 7                          |
|          | t V Type III Non-Functionally Integrated 509                         | (a)(3) Supporting Orga        | anizations (continued)                 |   |
| Sect     | Current Year   |                               |  |   |
|          | Amounts paid to supported organizations to accomplish exe            | <u> </u>                      |  |   |
| 2        | Amounts paid to perform activity that directly furthers exemption    | ot purposes of supported      |  |   |
|          | organizations, in excess of income from activity                     |                               |  |   |
| 3        | Administrative expenses paid to accomplish exempt purpose            | es of supported organization  | S                                      |   |
| 4        | Amounts paid to acquire exempt-use assets                            |                               |  |   |
| 5        | Qualified set-aside amounts (prior IRS approval required)            |                               |  |   |
| 6        | Other distributions (describe in <b>Part VI</b> ). See instructions. |                               |  |   |
| _7       | Total annual distributions. Add lines 1 through 6.                   |                               |  |   |
| 8        | Distributions to attentive supported organizations to which the      | he organization is responsive | )                                      |   |
|          | (provide details in <b>Part VI</b> ). See instructions.              |                               |  |   |
| 9        | Distributable amount for 2014 from Section C, line 6                 |                               |  |   |
| 10       | Line 8 amount divided by Line 9 amount                               |                               |  |   |
| Sect     | ion E - Distribution Allocations (see instructions)                  | (i)<br>Excess Distributions   | (ii)<br>Underdistributions<br>Pre-2014 | (iii)<br>Distributable<br>Amount for 2014 |
| 1        | Distributable amount for 2014 from Section C, line 6                 |                               |  |   |
| 2        | Underdistributions, if any, for years prior to 2014                  |                               |  |   |
|          | (reasonable cause required-see instructions)                         |                               |  |   |
| 3        | Excess distributions carryover, if any, to 2014:                     |                               |  |   |
| а        |  |                               |  |   |
| b        |  |                               |  |   |
| c        |  |                               |  |   |
| d        |  |                               |  |   |
| e        | From 2013  |                               |  |   |
| f        | Total of lines 3a through e  |                               |  |   |
| -        | Applied to underdistributions of prior years                         |                               |  |   |
|          | Applied to 2014 distributable amount                                 |                               |  |   |
| i        |  |                               |  |   |
| i        | Remainder. Subtract lines 3g, 3h, and 3i from 3f.                    |                               |  |   |
| 4        | Distributions for 2014 from Section D,                               |                               |  |   |
|          | line 7: \$   |                               |  |   |
| a        | Applied to underdistributions of prior years                         |                               |  |   |
| -        | Applied to 2014 distributable amount                                 |                               |  |   |
|          | Remainder. Subtract lines 4a and 4b from 4.                          |                               |  |   |
| 5        | Remaining underdistributions for years prior to 2014, if             |                               |  |   |
| -        | any. Subtract lines 3g and 4a from line 2 (if amount                 |                               |  |   |
|          | greater than zero, see instructions).                                |                               |  |   |
| 6        | Remaining underdistributions for 2014. Subtract lines 3h             |                               |  |   |
| Ŭ        | and 4b from line 1 (if amount greater than zero, see                 |                               |  |   |
|          | instructions).   |                               |  |   |
| 7        | Excess distributions carryover to 2015. Add lines 3j                 |                               |  |   |
|          | and 4c.  |                               |  |   |
| 8        | Breakdown of line 7:   |                               |  |   |
| a        |  |                               |  |   |
| b        |  |                               |  |   |
| <br>C    |  |                               |  |   |
|          | Excess from 2013   |                               |  |   |
|          | Excess from 2014   |                               |  |   |
|          |  |                               | <u> </u>                               |   |

Schedule A (Form 990 or 990-EZ) 2014

432027 09-17-14

|                 | orm 990 or 990-E2  | Z) 2014 MEDICA        | L COLLEGES                |                              | 3                          | 5-6144553 <sub>Page</sub> |
|-----------------|--------------------|-----------------------|---------------------------|------------------------------|----------------------------|---------------------------|
| Part VI         | Supplemental       | Information. Pro      | ovide the explanations re | equired by Part II, line 10; | ; Part II, line 17a or 17b | ; and Part III, line 12.  |
| A               | Also complete this | part for any addition | al information. (See inst | ructions).                   |                            |                           |
|                 |                    |                       |                           |                              |                            |                           |
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| 122020 00 17 11 |                    |                       |                           |                              | Sahadula A //              | Form 990 or 990-EZ) 20    |
| 432028 09-17-14 |                    |                       |                           | 20                           | Schedule A (I              | orm 330 or 330-EZ) 20     |
|                 | 745960 004         |                       |                           | ASSOCIATION                  |                            |                           |

# ASSOCIATION OF AMERICAN VETERINARY MEDICAL COLLEGES

# Excess Payments from Non-Disqualified Persons Included on Part III, Line 7b

36-6144553

2014

\*\* Do Not File \*\* \*\*\* Not Open to Public Inspection \*\*\*

| Payer's Name                            | 2010<br>Amount | 2011<br>Amount | 2012<br>Amount | 2013<br>Amount | 2014<br>Amount |
|---|----------------|----------------|----------------|----------------|----------------|
| ELANCO ANIMAL HEALTH                    | 0.             | 0.             | 11,459.        | 0.             | 0              |
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|   |                |                |                |                |                |
| otal to Schedule A,<br>art III, Line 7b |                |                | 11,459.        |                |                |

423173 05-01-14

Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service \*\* PUBLIC DISCLOSURE COPY \*\*

# **Schedule of Contributors**

 Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 . OMB No. 1545-0047

# 2014

Employer identification number

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|-----|--------|-------|--------|---|----|---|
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ASSOCIATION OF AMERICAN VETERINARY

MEDICAL COLLEGES

| 3 | 6 | _ | 6 | 1 | 4 | 4 | 5 | 5 | 3 |
|---|---|---|---|---|---|---|---|---|---|

| Orgonization | tune (check one)  |  |
|--------------|-------------------|--|
| Organization | type (check one): |  |

| Filers of:         | Section:   |
|--------------------|--|
| Form 990 or 990-EZ | X 501(c)( 3 ) (enter number) organization  |
|                    | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation |
|                    | 527 political organization   |
| Form 990-PF        | 501(c)(3) exempt private foundation  |
|                    | 4947(a)(1) nonexempt charitable trust treated as a private foundation            |
|                    | 501(c)(3) taxable private foundation   |

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note**. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

## **General Rule**

**X** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

## **Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Name of organization ASSOCIATION OF AMERICAN VETERINARY MEDICAL COLLEGES Employer identification number

36-6144553

| Part I      | <b>Contributors</b> (see instructions). Use duplicate copies of Part I if a | dditional space is needed. |   |
|-------------|---|----------------------------|---|
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 1           |   |                            | Person     X       Payroll        Noncash        Complete Part II for<br>oncash contributions.) |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 2           |   |                            | Person     X       Payroll        Noncash        Complete Part II for<br>oncash contributions.) |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 3           |   |                            | Person     X       Payroll        Noncash        Complete Part II for<br>oncash contributions.) |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 4           |   |                            | Person X<br>Payroll<br>Noncash<br>Complete Part II for<br>oncash contributions.)                |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
|             |   |                            | Person<br>Payroll<br>Noncash<br>Complete Part II for<br>oncash contributions.)                  |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
|             |   |                            | Person Payroll Noncash Complete Part II for oncash contributions.)                              |
| 423452 11-0 |   |                            | 0, 990-EZ, or 990-PF) (2014)  |

2014.05091 ASSOCIATION OF AMERICAN VET 00472\_1

Name of organization

ASSOCIATION OF AMERICAN VETERINARY MEDICAL COLLEGES

Employer identification number

36-6144553

#### Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ Schedule B (Form 990, 990-EZ, or 990-PF) (2014) 423453 11-05-14

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23 2014.05091 ASSOCIATION OF AMERICAN VET 00472\_\_1

| ne of organ    | ization<br>ATION OF AMERICAN VETE   | CRINARY                               | Employer identification number  |
|----------------|---|---------------------------------------|---|
| DICAL          | COLLEGES  |                                       | 36-6144553  |
| art III        | Exclusively religious, charitable, etc., con<br>the year from any one contributor. Complete                 | columns (a) through (e) and the follo | I in section 501(c)(7), (8), or (10) that total more than \$1,000 f<br>wing line entry. For organizations |
|                | completing Part III, enter the total of exclusively religio<br>Use duplicate copies of Part III if addition |                                       | r less for the year. (Enter this info. once.) <b>*</b>  |
| ) No.<br>rom   |   |                                       | (d) Deceription of how with it hold   |
| art I          | (b) Purpose of gift   | (c) Use of gift                       | (d) Description of how gift is held   |
| -              |   |                                       |   |
| -              |   |                                       |   |
|                |   |                                       |   |
|                |   | (e) Transfer of gi                    | tt  |
|                | Transferee's name, address, a   | and <b>7IP</b> + 4                    | Relationship of transferor to transferee  |
|                |   |                                       |   |
|                |   | [                                     |   |
| -              |   |                                       |   |
| No.            |   |                                       |   |
| from<br>Part I | (b) Purpose of gift   | (c) Use of gift                       | (d) Description of how gift is held   |
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|                |   | (e) Transfer of gi                    | tt  |
|                | Transferee's name, address, a   | and $7IP \pm 4$                       | Relationship of transferor to transferee  |
|                |   |                                       |   |
|                |   | [                                     |   |
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| No.<br>om      |   |                                       |   |
| artl           | (b) Purpose of gift   | (c) Use of gift                       | (d) Description of how gift is held   |
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| _   _          |   |                                       |   |
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|                |   | (e) Transfer of gi                    | ft  |
|                | Transferee's name, address, a   | and ZIP + 4                           | Relationship of transferor to transferee  |
|                |   |                                       |   |
| -              |   |                                       |   |
| -              |   |                                       |   |
| No.<br>om      | (b) Purpose of gift   | (c) Use of gift                       | (d) Description of how gift is held   |
| from<br>Part I | (   | (1) 011 11 3                          | (   |
|                |   |                                       |   |
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|                |   | (a) Transfor of si                    |   |
|                |   | (e) Transfer of gi                    |   |
|                | Transferee's name, address, a   |                                       | tt Relationship of transferor to transferee   |
|                | Transferee's name, address, a   |                                       |   |
|                | Transferee's name, address, a   |                                       |   |
|                | Transferee's name, address, a   |                                       |   |

| SCHEDULE C<br>(Form 990 or 990-EZ)<br>Department of the Treasury<br>Internal Revenue Service   | (Form 990 or 990-EZ)<br>For Organizations Exempt From Income Tax Under section 501(c) and section 527<br>► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. |  |  |   |   |  |
|--|--|--|--|---|---|--|
| If the organization and<br>Section 501(c)(3) org<br>Section 501(c) (othe<br>Section 527 organization<br>If the organization and  | wered "Yes," to<br>ganizations: Con<br>r than section 50<br>ations: Completo<br>wered "Yes," to  | Form 990, Part IV, line 3, or Form<br>nplete Parts I-A and B. Do not com<br>D1(c)(3)) organizations: Complete F<br>e Part I-A only.<br>Form 990, Part IV, line 4, or Form  | n 990-EZ, Part V, line<br>plete Part I-C.<br>Parts I-A and C below.<br>n 990-EZ, Part VI, lin  | e 46 (Political Campaign<br>Do not complete Part I-B<br>ne 47 (Lobbying Activitie | s), then  |  |
| • Section 501(c)(3) or<br>If the organization ans<br>Tax) (see separate inst   | panizations that<br>wered "Yes," to<br>ructions), then   | have filed Form 5768 (election unc<br>have NOT filed Form 5768 (election<br>Form 990, Part IV, line 5 (Proxy <sup>-</sup><br>tions: Complete Part III.   | n under section 501(h  | )): Complete Part II-B. Do  | not complete Part II-A.   |  |
| Name of organization   | ASSOCIA  | TION OF AMERICAN<br>COLLEGES   | VETERINARY   | Emp   | bloyer identification number 36-6144553   |  |
| Part I-A Comple  |  | anization is exempt unde   | r section 501(c)   | or is a section 527   |   |  |
| 3 Volunteer hours<br>Part I-B Completion 1 Enter the amount of   | ete if the org   | janization is exempt unde<br>incurred by the organization unde   | <b>r section 501(c)(</b><br>r section 4955   | 3).   | \$  |  |
| <ul> <li>3 If the organization i</li> <li>4a Was a correction m</li> <li>b If "Yes," describe in</li> </ul>  | ncurred a sectio<br>ade?<br>1 Part IV.   | incurred by organization managers<br>n 4955 tax, did it file Form 4720 fo<br><b>janization is exempt unde</b>  | or this year?  |   | Yes No  |  |
| <ol> <li>Enter the amount d</li> <li>Enter the amount o exempt function ac</li> <li>Total exempt function</li> <li>Total exempt function</li> <li>Ine 17b</li> <li>Did the filing organi</li> <li>Enter the names, ar made payments. For contributions received</li> </ol> | irectly expended<br>f the filing organ<br>tivities<br>on expenditures<br>zation file <b>Form</b><br>ddresses and er<br>or each organiza<br>ved that were pr                                      | by the filing organization for sect<br>ization's funds contributed to othe<br>Add lines 1 and 2. Enter here and<br><b>1120-POL</b> for this year?<br>Inployer identification number (EIN)<br>tion listed, enter the amount paid<br>pomptly and directly delivered to a s<br>additional space is needed, provid | ion 527 exempt functi<br>er organizations for se<br>d on Form 1120-POL,<br>of all section 527 pol<br>from the filing organiza<br>separate political orga | ion activities  |   |  |
| (a) Name   |  | (b) Address  | (c) EIN  | (d) Amount paid from<br>filing organization's<br>funds. If none, enter -0-        | (e) Amount of political<br>contributions received and<br>promptly and directly<br>delivered to a separate<br>political organization.<br>If none, enter -0 |  |

| For Paperwork Reduction Act Notice, | see the Instructions for Form 99 | 0 or 990-EZ. | Schedule C | (Form 990 or 990-EZ) 2014 |
|-------------------------------------|----------------------------------|--------------|------------|---------------------------|
|                                     |                                  |              |            |                           |
|                                     |                                  |              |            |                           |
|                                     |                                  |              |            |                           |
|                                     |                                  |              |            |                           |
|                                     |                                  |              |            |                           |

LHA 432041 10-21-14

| 36-6144553 <sub>H</sub> | <sup>2</sup> age <b>2</b> |
|-------------------------|---------------------------|
|-------------------------|---------------------------|

| Schedule C (Form 990 or 990-EZ) 2014                             | MEDIC         | AL COL                    | LEGES                              | n 501(a)(2) and fi      | 36-6                     | 144553 Page 2        |
|--|---------------|---------------------------|------------------------------------|-------------------------|--------------------------|----------------------|
| Part II-A Complete if the org<br>section 501(h)).                | yanizatio     | on is exer                | npt under sectio                   |                         | eu rorm 5/68 (e          | nection under        |
| .,,  | tion bolon    | as to an affil            | iatod group (and list in           | Part IV oach affiliatod | group member's nam       | o addross EIN        |
| expenses, and sha  |               | -                         | ÷ · ·                              | r Fart IV each anniateu | group member s nam       | e, address, Lin,     |
| • • •  |               | , 0                       | d "limited control" pro            | wisions annly           |                          |                      |
|  |               |                           |                                    |                         | (a) Filing               | (b) Affiliated group |
|  |               | bying Exper<br>neans amou | nditures<br>nts paid or incurred.) | )                       | organization's<br>totals | totals               |
| 1a Total lobbying expenditures to infl                           | uence pub     | lic opinion (             | grass roots lobbying)              |                         | 0.                       |                      |
| <b>b</b> Total lobbying expenditures to infl                     | uence a le    | gislative bod             | y (direct lobbying)                |                         | 110,000.                 |                      |
| c Total lobbying expenditures (add I                             | ines 1a an    | d 1b)                     |                                    |                         | 110,000.                 |                      |
| d Other exempt purpose expenditur                                |               |                           |                                    |                         | 4,060,319.               |                      |
| e Total exempt purpose expenditure                               |               |                           |                                    |                         | 4,170,319.               |                      |
| f Lobbying nontaxable amount. Ent                                |               |                           |                                    |                         | 358,516.                 |                      |
| If the amount on line 1e, column (a) of                          |               |                           | oying nontaxable am                |                         |                          |                      |
| Not over \$500,000   |               | 20% of t                  | he amount on line 1e.              |                         |                          |                      |
| Over \$500,000 but not over \$1,00                               | 0,000         | \$100,00                  | 0 plus 15% of the exc              | ess over \$500,000.     |                          |                      |
| Over \$1,000,000 but not over \$1,5                              | 500,000       | \$175,00                  | 0 plus 10% of the exc              | ess over \$1,000,000.   |                          |                      |
| Over \$1,500,000 but not over \$17                               | ,000,000      |                           | 0 plus 5% of the exce              |                         |                          |                      |
| Over \$17,000,000  |               | \$1,000,0                 |                                    |                         |                          |                      |
|  |               |                           |                                    |                         |                          |                      |
| g Grassroots nontaxable amount (er                               | nter 25% c    | of line 1f)               |                                    |                         | 89,629.                  |                      |
| h Subtract line 1g from line 1a. If zer                          | ro or less, e | enter -0-                 |                                    |                         | 0.                       |                      |
| i Subtract line 1f from line 1c. If zero                         | o or less, e  | enter -0                  |                                    |                         | 0.                       |                      |
| j If there is an amount other than ze                            | ero on eithe  | er line 1h or l           | ine 1i, did the organiza           | ation file Form 4720    |                          |                      |
| reporting section 4911 tax for this                              | year?         |                           |                                    |                         |                          | Yes No               |
|  |               | 4-Year Ave                | raging Period Under                | section 501(h)          |                          |                      |
| (Some organizations t  | hat made      | a section 50              | 01(h) election do not              | have to complete all    | of the five columns b    | elow.                |
|  | See           | e the separa              | te instructions for lin            | nes 2a through 2f.)     |                          |                      |
|  | Lobl          | bying Expen               | ditures During 4-Yea               | ar Averaging Period     |                          |                      |
| Calendar year<br>(or fiscal year beginning in)                   | (a)           | 2011                      | <b>(b)</b> 2012                    | <b>(c)</b> 2013         | <b>(d)</b> 2014          | <b>(e)</b> Total     |
| 2a Lobbying nontaxable amount                                    | 33            | 1,827.                    | 322,415.                           | 297,867.                | 358,516.                 | 1,310,625.           |
| <b>b</b> Lobbying ceiling amount<br>(150% of line 2a, column(e)) |               |                           |                                    |                         |                          | 1,965,938.           |
| c Total lobbying expenditures                                    | 3             | 6,000.                    | 118,000.                           | 120,000.                | 110,000.                 | 384,000.             |
| <b>d</b> Grassroots nontaxable amount                            | 8             | 2,957.                    | 80,604.                            | 74,467.                 | 89,629.                  | 327,657.             |

Schedule C (Form 990 or 990-EZ) 2014

491,486.

432042 10-21-14

13480321 745960 00472

e Grassroots ceiling amount

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

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# Schedule C (Form 990 or 990-EZ) 2014 MEDICAL COLLEGES Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For e  | ach "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description   | (a)             |              | (b            | )        |
|--------|---|-----------------|--------------|---------------|----------|
| of the | olobbying activity.   | Yes             | No           | Amo           | ount     |
| 1<br>a | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers? |                 |              |               |          |
| b<br>c | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?<br>Media advertisements?   |                 |              |               |          |
|        | Mailings to members, legislators, or the public?  |                 |              |               |          |
|        | Publications, or published or broadcast statements?<br>Grants to other organizations for lobbying purposes?   |                 |              |               |          |
|        | Direct contact with legislators, their staffs, government officials, or a legislative body?   |                 |              |               |          |
| h      | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?   |                 |              |               |          |
|        | Other activities?   |                 |              |               |          |
| L      | Total. Add lines 1c through 1i  |                 |              |               |          |
|        | If "Yes," enter the amount of any tax incurred under section 4912   |                 |              |               |          |
|        | If "Yes," enter the amount of any tax incurred by organization managers under section 4912  |                 |              |               |          |
|        | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  |                 |              |               |          |
| Par    | t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).  | on 501(c)(      | 5), or se    | ection<br>Yes | No       |
|        | Ware substantially all (200), as mare) dues received pendedustible by members?  |                 | 1            | Tes           |          |
| 1<br>2 | Were substantially all (90% or more) dues received nondeductible by members?  |                 |              |               |          |
| 2      | Did the organization agree to carry over lobbying and political expenditures from the prior year?   |                 |              |               |          |
| _      | t III-B Complete if the organization is exempt under section 501(c)(4), section   |                 |              | ction         |          |
|        | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  |                 |              |               | ne 3, is |
| 1      | Dues, assessments and similar amounts from members  |                 | 1            |               |          |
| 2      | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political   |                 |              |               |          |
|        | expenses for which the section 527(f) tax was paid).  |                 |              |               |          |
| а      | Current year  |                 | 2a           |               |          |
| b      | Carryover from last year  |                 | <b>2</b> b   |               |          |
| С      | Total   |                 |              |               |          |
| 3      | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues   |                 | 3            |               |          |
| 4      | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc  |                 |              |               |          |
|        | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p   |                 |              |               |          |
| _      | expenditure next year?  |                 |              |               |          |
|        | Taxable amount of lobbying and political expenditures (see instructions)  | <u></u>         | 5            |               |          |
| Par    |   | Kath David II   | A 15         |               |          |
| Provi  | de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group  | iist); Part II- | H, IINES 1 a | anu∠(see      |          |

instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Schedule C (Form 990 or 990-EZ) 2014

432043 10-21-14

| 60              | HEDULE D                                | Supplement  | al Einancial Statements  |                 | OMB No. 1545-0047               |
|-----------------|---|---|--|-----------------|---------------------------------|
|                 | <b>NEDULE D</b><br>n 990)               |   | al Financial Statements<br>panization answered "Yes" to Form 990,              |                 | 2014                            |
| (FOI)           | 11 990)                                 | Part IV, line 6, 7, 8, 9, 10  | , 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.                                   |                 |                                 |
|                 | ment of the Treasury<br>Revenue Service | Information about Schodulo D (Equiter Schodul | Attach to Form 990.<br>rm 990) and its instructions is at <u>www.irs.gov</u> / |                 | Open to Public<br>Inspection    |
| -               | e of the organizati                     |   |  |                 | ployer identification number    |
| Turi            | e er tre er gunzati                     | MEDICAL COLLEGES  |  | -····           | 36-6144553                      |
| Pa              | rt I Organiza                           | ations Maintaining Donor Advise   | ed Funds or Other Similar Funds or A   | Accou           |                                 |
|                 |   | n answered "Yes" to Form 990, Part IV, lin  |  |                 | •                               |
|                 | -                                       |   | (a) Donor advised funds  | ( <b>b)</b> Fur | nds and other accounts          |
| 1               | Total number at er                      | nd of year  |  |                 |                                 |
| 2               |   | f contributions to (during year)  |  |                 |                                 |
| 3               | Aggregate value o                       | f grants from (during year)   |  |                 |                                 |
| 4               | Aggregate value a                       | t end of year   |  |                 |                                 |
| 5               | -                                       |   | writing that the assets held in donor advised fur                              |                 |                                 |
|                 | are the organization                    | on's property, subject to the organization's  | exclusive legal control?   |                 | Yes II No                       |
| 6               | •                                       |   | advisors in writing that grant funds can be used                               | -               |                                 |
|                 |   |   | or donor advisor, or for any other purpose confe                               | -               |                                 |
| De              | impermissible priv                      |   |  |                 |                                 |
|                 |   |   | ganization answered "Yes" to Form 990, Part IV                                 | line /          |                                 |
| 1               |   | servation easements held by the organizat   |  |                 | where we have a second second   |
|                 |   | n of land for public use (e.g., recreation or e   |  | •               |                                 |
|                 |   | f natural habitat   | Preservation of a certified h  | ISTOLIC         | structure                       |
| 2               |   | of open space   | fied conservation contribution in the form of a c                              | opeon           | ation accoment on the last      |
| 2               | •                                       |   | ned conservation contribution in the form of a c                               | onserv          | ation easement on the last      |
|                 | day of the tax yea                      |   |  |                 | Held at the End of the Tax Year |
| а               | Total number of co                      | onservation easements   |  | 2a              |                                 |
| b               |   |   |  | 2b              |                                 |
| c               | •                                       |   | ructure included in (a)  | 2c              |                                 |
| d               |   |   | after 8/17/06, and not on a historic structure                                 |                 |                                 |
|                 |   |   |  | 2d              |                                 |
| 3               |   |   | leased, extinguished, or terminated by the orga                                |                 | n during the tax                |
|                 | year 🕨                                  |   |  |                 | 0                               |
| 4               |   | where property subject to conservation ea   | sement is located ►  |                 |                                 |
| 5               | Does the organiza                       | tion have a written policy regarding the pe   | riodic monitoring, inspection, handling of                                     |                 |                                 |
|                 | violations, and enf                     | orcement of the conservation easements  | it holds?  |                 | Yes No                          |
| 6               | Staff and voluntee                      | r hours devoted to monitoring, inspecting,  | , and enforcing conservation easements during                                  | the yea         | ar 🕨                            |
| 7               | Amount of expense                       | es incurred in monitoring, inspecting, and  | enforcing conservation easements during the y                                  | ear 🕨           | \$                              |
| 8               |   |   | ve satisfy the requirements of section 170(h)(4)(                              |                 |                                 |
|                 |   |   |  |                 |                                 |
| 9               |   | <b>v</b> .  | ion easements in its revenue and expense state                                 |                 |                                 |
|                 |   | -   | tion's financial statements that describes the or                              | ganiza          | tion's accounting for           |
| De              | conservation ease                       |   | f Art Historical Traceruses or Other   | Cincil          |                                 |
| Pa              |   | _   | of Art, Historical Treasures, or Other   | Simi            | ar Assets.                      |
|                 |   | the organization answered "Yes" to Form   |  |                 |                                 |
| 1a              |   |   | SC 958), not to report in its revenue statement a                              |                 |                                 |
|                 |   |   | hibition, education, or research in furtherance o                              | public          | service, provide, in Part XIII, |
| h               |   | thote to its financial statements that descr  | SC 958), to report in its revenue statement and l                              | alana           | a shoot works of art historical |
| 5               | -                                       |   | ducation, or research in furtherance of public se                              |                 |                                 |
|                 | relating to these it                    | -   |  | , vice,         | provide the following amounts   |
|                 | •                                       |   |  |                 | \$                              |
|                 |   |   |  |                 | \$                              |
| 2               | • •                                     |   | easures, or other similar assets for financial gain                            |                 |                                 |
| -               |   | unts required to be reported under SFAS 1   |  |                 |                                 |
| а               | -                                       |   |  | ►               | \$                              |
| b               |   |   |  |                 |                                 |
|                 |   |   |  |                 |                                 |
|                 |   | eduction Act Notice, see the Instruction  | s for Form 990.  |                 | Schedule D (Form 990) 2014      |
| 43205<br>10-01- | 1                                       |   |  |                 | - ·                             |
|                 |   |   | 28   |                 |                                 |

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|      | ASSOCIA  | TION OF AME             | ERICAN VE           | TERINAR          | Y            |              |           |                     |               |
|------|--|-------------------------|---------------------|------------------|--------------|--------------|-----------|---------------------|---------------|
| Sche | dule D (Form 990) 2014 MEDICAL                   | COLLEGES                |                     |                  |              | 3            | 6-61      | 44553               | Page <b>2</b> |
| Pa   | rt III   Organizations Maintaining (             | Collections of Ar       | t, Historical 1     | reasures,        | or Othe      | r Simila     | r Asse    | <b>ts</b> (continue | ed)           |
| 3    | Using the organization's acquisition, access     | ion, and other records  | s, check any of th  | e following that | at are a si  | gnificant u  | se of its | collection i        | tems          |
|      | (check all that apply):                          |                         |                     |                  |              |              |           |                     |               |
| а    | Public exhibition                                | d                       | Loan or ex          | change progr     | ams          |              |           |                     |               |
| b    | Scholarly research                               | e                       | U Other             |                  |              |              |           |                     |               |
| с    | Preservation for future generations              |                         |                     |                  |              |              |           |                     |               |
| 4    | Provide a description of the organization's c    | ollections and explair  | how they furthe     | the organizat    | ion's exer   | npt purpos   | se in Par | t XIII.             |               |
| 5    | During the year, did the organization solicit of |                         |                     |                  |              |              |           |                     |               |
|      | to be sold to raise funds rather than to be m    | aintained as part of th | ne organization's   | collection?      |              |              | 🗆         | Yes                 | No No         |
| Pa   | rt IV Escrow and Custodial Arran                 |                         |                     |                  |              |              |           | ine 9, or           |               |
|      | reported an amount on Form 990, Pa               | rt X, line 21.          |                     |                  |              |              |           |                     |               |
| 1a   | Is the organization an agent, trustee, custod    | lian or other intermed  | iary for contributi | ons or other as  | ssets not    | included     |           |                     |               |
|      | on Form 990, Part X?                             |                         | -                   |                  |              |              |           | Yes                 | No No         |
| b    | If "Yes," explain the arrangement in Part XIII   |                         |                     |                  |              |              |           |                     |               |
|      |  |                         | Ū                   |                  |              |              |           | Amount              |               |
| с    | Beginning balance                                |                         |                     |                  |              | 1c           |           |                     |               |
|      | Additions during the year                        |                         |                     |                  |              |              |           |                     |               |
|      | Distributions during the year                    |                         |                     |                  |              |              |           |                     |               |
| f    | Ending balance                                   |                         |                     |                  |              |              |           |                     |               |
|      | Did the organization include an amount on F      |                         |                     |                  |              |              |           | Yes                 | No            |
|      | If "Yes," explain the arrangement in Part XIII   |                         |                     |                  |              |              |           |                     |               |
|      | rt V Endowment Funds. Complete                   |                         |                     |                  |              |              |           |                     |               |
|      |  | (a) Current year        | (b) Prior year      | (c) Two yea      |              | (d) Three ye | ars hack  | (e) Four ye         | ars hack      |
| 10   | Beginning of year balance                        | (a) ourient year        | (b) The year        | (6) 1100 you     |              |              |           |                     |               |
|      | Contributions                                    |                         |                     |                  |              |              |           |                     |               |
|      | Net investment earnings, gains, and losses       |                         |                     |                  |              |              |           |                     |               |
|      |  |                         |                     |                  |              |              |           |                     |               |
|      | Grants or scholarships                           |                         |                     |                  |              |              |           |                     |               |
| е    | Other expenditures for facilities                |                         |                     |                  |              |              |           |                     |               |
|      | and programs                                     |                         |                     |                  |              |              |           |                     |               |
|      | Administrative expenses                          |                         |                     |                  |              |              |           |                     |               |
| -    | End of year balance                              |                         | //:                 |                  |              |              |           |                     |               |
| 2    | Provide the estimated percentage of the cur      | rent year end balance   |                     | (a)) held as:    |              |              |           |                     |               |
|      | Board designated or quasi-endowment              |                         | _%                  |                  |              |              |           |                     |               |
|      | Permanent endowment                              | %                       |                     |                  |              |              |           |                     |               |
| С    | Temporarily restricted endowment                 | %                       |                     |                  |              |              |           |                     |               |
|      | The percentages in lines 2a, 2b, and 2c sho      | -                       |                     |                  |              |              |           |                     |               |
| 3a   | Are there endowment funds not in the posse       | ession of the organiza  | tion that are held  | and administe    | ered for th  | ne organiza  | ation     |                     |               |
|      | by:  |                         |                     |                  |              |              |           |                     | es No         |
|      | (i) unrelated organizations                      |                         |                     |                  |              |              |           |                     |               |
|      | (ii) related organizations                       |                         |                     |                  |              |              |           | 3a(ii)              |               |
| b    | If "Yes" to 3a(ii), are the related organization | s listed as required or | n Schedule R?       |                  |              |              |           | 3b                  |               |
| 4    | Describe in Part XIII the intended uses of the   |                         | wment funds.        |                  |              |              |           |                     |               |
| Pa   | rt VI Land, Buildings, and Equipn                | nent.                   |                     |                  |              |              |           |                     |               |
|      | Complete if the organization answere             | ed "Yes" to Form 990,   | Part IV, line 11a.  | See Form 990     | ), Part X, I | ine 10.      |           |                     |               |
|      | Description of property                          | (a) Cost or ot          | her <b>(b)</b> Co   | st or other      | (c) Ac       | cumulated    | d         | (d) Book v          | alue          |
|      |  | basis (investm          | ient) basi          | s (other)        | dep          | reciation    |           |                     |               |
| 1a   | Land   |                         |                     |                  |              |              |           |                     |               |
| b    | Buildings  |                         |                     |                  |              |              |           |                     |               |
|      | Leasehold improvements                           |                         | 1                   | 76,172.          | 1            | .37,90       | 9.        | 38                  | ,263.         |
| d    | Equipment  |                         |                     |                  |              |              |           |                     |               |
|      | Other  |                         | 5                   | 02,554.          | 4            | 30,73        | 6.        |                     | ,818.         |
| Tota | I. Add lines 1a through 1e. (Column (d) must e   | equal Form 990, Part 2  | X, column (B), line | 10c.)            |              |              |           | 110                 | ,081.         |
|      |  |                         |                     |                  |              | S            | chedule   | D (Form 9           | 90) 2014      |

| art VII Investments - Other Securities.  | LEGES                               |   | 36-6144553 <sub>F</sub>             |
|--|-------------------------------------|---|-------------------------------------|
| Complete if the organization answered "Yes"  | to Form 990 Part IV lin             | 11b Soo Form 000 Part )   | (line 12                            |
| a) Description of security or category (including name of security)  | (b) Book value                      |   | ion: Cost or end-of-year market val |
|  |                                     |   |                                     |
| Financial derivatives  |                                     |   |                                     |
| Closely-held equity interests  |                                     |   |                                     |
| Other  |                                     |   |                                     |
| (A)  |                                     |   |                                     |
| (B)  |                                     |   |                                     |
| (C)  |                                     |   |                                     |
| (D)  |                                     |   |                                     |
| (E)  |                                     |   |                                     |
| (F)  |                                     |   |                                     |
| (G)  |                                     |   |                                     |
| (H)  |                                     |   |                                     |
| tal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ►   |                                     |   |                                     |
| art VIII Investments - Program Related.  |                                     |   |                                     |
| Complete if the organization answered "Yes"  | to Form 990 Part IV lin             | 11c See Form 990 Part )   | (line 13                            |
| (a) Description of investment  | (b) Book value                      |   | ion: Cost or end-of-year market val |
|  | (-) 5001 14100                      |   |                                     |
| (1)  |                                     |   |                                     |
| (2)  |                                     |   |                                     |
| (3)  |                                     |   |                                     |
| (4)  |                                     |   |                                     |
| (5)  |                                     |   |                                     |
| (6)  |                                     |   |                                     |
| (7)  |                                     |   |                                     |
| (8)  |                                     |   |                                     |
| (9)  |                                     |   |                                     |
| tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶   |                                     |   |                                     |
| art IX Other Assets.   |                                     |   |                                     |
| Complete if the organization answered "Yes"  | to Form 000 Dart IV lin             | 11d Soc Form 000 Dart )   | ( line 15                           |
|  |                                     | e 110. See 1 0111 990, 1 at 7                                       |                                     |
|  |                                     |   | (b) Rook valu                       |
|  | Description                         |   | (b) Book value                      |
| (1)  | Description                         |   | (b) Book valu                       |
|  | Description                         |   | (b) Book valu                       |
| (1)  | Description                         |   | (b) Book valu                       |
| (1) (2)  | Description                         |   | (b) Book valu                       |
| (1)<br>(2)<br>(3)  | Description                         |   | (b) Book valu                       |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)  | Description                         |   | (b) Book valu                       |
| (1)         (2)         (3)         (4)         (5)         (6)  | Description                         |   | (b) Book valu                       |
| (1)         (2)         (3)         (4)         (5)         (6)         (7)  | Description                         |   | (b) Book valu                       |
| (1)       (2)         (3)       (4)         (5)       (6)         (7)       (8)  | Description                         |   | (b) Book valu                       |
| (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)  |                                     |   | (b) Book valu                       |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br><b>tal.</b> (Column (b) must equal Form 990, Part X, col. (B) line  |                                     |   | (b) Book valu                       |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, col. (B) line<br>art X Other Liabilities.   | ə 15.)                              |   |                                     |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, col. (B) line<br>art X Other Liabilities.<br>Complete if the organization answered "Yes"  | ə 15.)                              | e 11e or 11f. See Form 990,   |                                     |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, col. (B) line<br>art X Other Liabilities.   | ə 15.)                              |   |                                     |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, col. (B) line<br>art X Other Liabilities.<br>Complete if the organization answered "Yes"<br>(a) Description of liability<br>(1) Federal income taxes  | ə 15.)                              | e 11e or 11f. See Form 990,<br>(b) Book value                       |                                     |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, col. (B) line<br>art X Other Liabilities.<br>Complete if the organization answered "Yes"<br>(a) Description of liability<br>(1) Federal income taxes<br>(2) DEFERRED RENT ABATEMENT   | ə 15.)                              | e 11e or 11f. See Form 990,<br>(b) Book value<br>44,079.            |                                     |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, col. (B) line<br>art X Other Liabilities.<br>Complete if the organization answered "Yes"<br>(a) Description of liability<br>(1) Federal income taxes<br>(2) DEFERRED RENT ABATEMENT<br>(3) DEFERRED COMPENSATION  | ə 15.)                              | e 11e or 11f. See Form 990,<br>(b) Book value<br>44,079.<br>67,517. |                                     |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, col. (B) line<br>art X Other Liabilities.<br>Complete if the organization answered "Yes"<br>(a) Description of liability<br>(1) Federal income taxes<br>(2) DEFERRED RENT ABATEMENT<br>DEFERRED RENT ABATEMENT  | ə 15.)                              | e 11e or 11f. See Form 990,<br>(b) Book value<br>44,079.            |                                     |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, col. (B) line<br>art X Other Liabilities.<br>Complete if the organization answered "Yes"<br>(a) Description of liability<br>(1) Federal income taxes<br>(2) DEFERRED RENT ABATEMENT<br>(3) DEFERRED RENT ABATEMENT<br>(4) DUE TO THE CONSORTIUM   | ə 15.)                              | e 11e or 11f. See Form 990,<br>(b) Book value<br>44,079.<br>67,517. |                                     |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, col. (B) line<br>art X Other Liabilities.<br>Complete if the organization answered "Yes"<br>(a) Description of liability<br>(1) Federal income taxes<br>(2) DEFERRED RENT ABATEMENT<br>(3) DEFERRED RENT ABATEMENT<br>(3) DEFERRED COMPENSATION<br>(4) DUE TO THE CONSORTIUM<br>(5)   | ə 15.)                              | e 11e or 11f. See Form 990,<br>(b) Book value<br>44,079.<br>67,517. |                                     |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, col. (B) line<br>art X Other Liabilities.<br>Complete if the organization answered "Yes"<br>(a) Description of liability<br>(1) Federal income taxes<br>(2) DEFERRED RENT ABATEMENT<br>(3) DEFERRED RENT ABATEMENT<br>(3) DEFERRED COMPENSATION<br>(4) DUE TO THE CONSORTIUM<br>(5)<br>(6)  | ə 15.)                              | e 11e or 11f. See Form 990,<br>(b) Book value<br>44,079.<br>67,517. |                                     |
| <ul> <li>(1)</li> <li>(2)</li> <li>(3)</li> <li>(4)</li> <li>(5)</li> <li>(6)</li> <li>(7)</li> <li>(8)</li> <li>(9)</li> <li>tal. (Column (b) must equal Form 990, Part X, col. (B) line</li> <li>art X Other Liabilities.</li> <li>Complete if the organization answered "Yes" <ul> <li>(a) Description of liability</li> </ul> </li> <li>(1) Federal income taxes</li> <li>(2) DEFERRED RENT ABATEMENT</li> <li>(3) DEFERRED RENT ABATEMENT</li> <li>(3) DEFERRED COMPENSATION</li> <li>(4) DUE TO THE CONSORTIUM</li> <li>(5)</li> <li>(6)</li> <li>(7)</li> </ul> | ə 15.)                              | e 11e or 11f. See Form 990,<br>(b) Book value<br>44,079.<br>67,517. |                                     |
| (1)<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>tal. (Column (b) must equal Form 990, Part X, col. (B) line<br>art X Other Liabilities.<br>Complete if the organization answered "Yes"<br>(a) Description of liability<br>(1) Federal income taxes<br>(2) DEFERRED RENT ABATEMENT<br>(3) DEFERRED RENT ABATEMENT<br>(3) DEFERRED COMPENSATION<br>(4) DUE TO THE CONSORTIUM<br>(5)<br>(6)<br>(7)<br>(8)  | ə 15.)                              | e 11e or 11f. See Form 990,<br>(b) Book value<br>44,079.<br>67,517. |                                     |
| <ul> <li>(1)</li> <li>(2)</li> <li>(3)</li> <li>(4)</li> <li>(5)</li> <li>(6)</li> <li>(7)</li> <li>(8)</li> <li>(9)</li> <li>tal. (Column (b) must equal Form 990, Part X, col. (B) line</li> <li>art X Other Liabilities.</li> <li>Complete if the organization answered "Yes" <ul> <li>(a) Description of liability</li> </ul> </li> <li>(1) Federal income taxes</li> <li>(2) DEFERRED RENT ABATEMENT</li> <li>(3) DEFERRED RENT ABATEMENT</li> <li>(3) DEFERRED COMPENSATION</li> <li>(4) DUE TO THE CONSORTIUM</li> <li>(5)</li> <li>(6)</li> <li>(7)</li> </ul> | ∋ 15.)<br>to Form 990, Part IV, lin | e 11e or 11f. See Form 990,<br>(b) Book value<br>44,079.<br>67,517. |                                     |

Schedule D (Form 990) 2014

432053 10-01-14

|      | ASSOCIATION OF AMERICAN VE   | reri   | JARY             |      |         |               |
|------|--|--------|------------------|------|---------|---------------|
| Sche | dule D (Form 990) 2014 MEDICAL COLLEGES  |        |                  | 36-  | 6144553 | Page <b>4</b> |
| Pa   | t XI Reconciliation of Revenue per Audited Financial Stateme   | nts Wi | th Revenue per R |      |         |               |
|      | Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.                                    |        |                  |      |         |               |
| 1    | Total revenue, gains, and other support per audited financial statements                                       |        |                  | 1    | 4,787,  | ,688.         |
| 2    | Amounts included on line 1 but not on Form 990, Part VIII, line 12:  |        |                  |      |         |               |
| а    | Net unrealized gains (losses) on investments   | 2a     | -32,483.         |      |         |               |
| b    | Donated services and use of facilities   |        |                  |      |         |               |
| с    | Recoveries of prior year grants  |        |                  |      |         |               |
| d    | Other (Describe in Part XIII.)   |        | 1,036,521.       |      |         |               |
| е    | Add lines 2a through 2d  |        |                  | 2e   | 1,004,  |               |
| 3    | Subtract line 2e from line 1   |        |                  | 3    | 3,783,  | ,650.         |
| 4    | Amounts included on Form 990, Part VIII, line 12, but not on line 1:   |        |                  |      |         |               |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b   | 4a     | 16,180.          |      |         |               |
| b    | Other (Describe in Part XIII.)   | 4b     |                  |      |         |               |
| С    | Add lines 4a and 4b  |        |                  | 4c   |         | ,180.         |
| 5    | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)                                |        |                  |      | 3,799,  | ,830.         |
| Pa   | t XII Reconciliation of Expenses per Audited Financial Stateme   | ents W | ith Expenses per | Retu | ırn.    |               |
|      | Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.                                    |        |                  |      |         | 1.0.0         |
| 1    | Total expenses and losses per audited financial statements   |        |                  | 1    | 4,154,  | ,139.         |
| 2    | Amounts included on line 1 but not on Form 990, Part IX, line 25:  |        |                  |      |         |               |
| а    | Donated services and use of facilities   | 2a     |                  |      |         |               |
| b    | Prior year adjustments   | 2b     |                  |      |         |               |
| С    | Other losses   |        | 1 000 501        |      |         |               |
| d    | Other (Describe in Part XIII.)   | -      | 1,036,521.       |      | 4 996   | 4             |
| е    | Add lines 2a through 2d  |        |                  | 2e   | 1,036,  | ,521.         |
| 3    | Subtract line 2e from line 1   |        |                  | 3    | 3,117,  | ,618.         |
| 4    | Amounts included on Form 990, Part IX, line 25, but not on line 1:   |        |                  |      |         |               |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b   |        | 16,180.          |      |         |               |
| b    | Other (Describe in Part XIII.)   | 4b     |                  |      |         | 1             |
| С    | Add lines 4a and 4b  |        |                  | 4c   | -       | 180.          |
| 5    | Total expenses. Add lines <b>3</b> and <b>4c</b> . ( <i>This must equal Form</i> 990, <i>Part I, line</i> 18.) |        |                  | 5    | 3,133,  | ,798.         |
| Pa   | t XIII Supplemental Information.   |        |                  |      |         |               |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

| FOR | THE   | YEAR | ENDE  | ED JUN | E 30, | 2015  | , AA | VMC  | HAS   | DOCU | MENT | ED  | ITS  | CONS  | IDERAT | ION  |
|-----|-------|------|-------|--------|-------|-------|------|------|-------|------|------|-----|------|-------|--------|------|
| OF  | FASB  | ASC  | 740-1 | 10, IN | ICOME | TAXES | , тн | AT I | PROVI | DES  | GUID | ANC | E FO | R REI | PORTIN | G    |
| UNC | ERTAI | INTY | IN IN | NCOME  | TAXES | AND   | HAS  | DETH | ERMIN | ED T | HAT  | NO  | MATE | RIAL  | UNCER  | TAIN |

TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE

FINANCIAL STATEMENTS.

THE FEDERAL FORM 990, RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX, IS

SUBJECT TO EXAMINATION BY THE INTERNAL REVENUE SERVICE, GENERALLY FOR

THREE YEARS AFTER IT IS FILED.

| PART 2             | XI, LII | IE 2D | ) — | OTHER | ADJUSTMENTS: |             |    |          |         |            |      |
|--------------------|---------|-------|-----|-------|--------------|-------------|----|----------|---------|------------|------|
| 432054<br>10-01-14 |         |       |     |       |              |             |    | Sch      | edule D | (Form 990) | 2014 |
|                    |         |       |     |       |              | 31          |    |          |         |            |      |
| 13480321           | 74596   | 0 004 | 472 |       | 2014.05091   | ASSOCIATION | OF | AMERICAN | VET     | 00472_     | _1   |

| ASSOCIAT | ION  | $\mathbf{OF}$ | AMERICAN | VETERINARY |
|----------|------|---------------|----------|------------|
| MEDICAL  | COLI | EGI           | ES       |            |

Part XIII Supplemental Information (continued)

SCHOLARSHIP CONTRIBUTION REPORTED AS CONTRIBUTION REVENUE ON THE AUDITED

# FINANCIAL STATEMENTS AND TREATED AS A PASS-THROUGH ON THE

FROM 990.

Schedule D (Form 990) 2014

1,036,521.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

SCHOLARSHIP CONTRIBUTION REPORTED AS CONTRIBUTION REVENUE ON THE AUDITED

FINANCIAL STATEMENTS AND TREATED AS A PASS-THROUGH ON THE

FROM 990.

1,036,521.

Schedule D (Form 990) 2014

432055 10-01-14

| SCHEDULE I<br>(Form 990)<br>Department of the Treasury         |   | Go            | Grants and Oth<br>overnments, an<br>lete if the organizatio | nd Individua                | l <b>s in the Ŭn</b> i<br>' to Form 990, Pa | ited States   |  | OMB No. 1545-0047 2014 Open to Public       |
|--|---|---------------|---|-----------------------------|---|---|--|---|
| Internal Revenue Service                                       |   | Informat      | ion about Schedule I  | (Form 990) and its          | s instructions is a                         | t www.irs.gov/form99  | 90.                                    | Inspection                                  |
| Name of the organization                                       | n ASSOCIATI<br>MEDICAL C                        |               | ERICAN VETER  | INARY                       |   |   |  | Employer identification number $36-6144553$ |
| Part I General Info  | ormation on Grants a                            | nd Assistance |   |                             |   |   |  |   |
|  |   |               | e amount of the grants                                      |                             |   |   |  |   |
| criteria used to aw  | ard the grants or assis                         | stance?       |   |                             |   |   |  | X Yes No                                    |
|  | Y   |               | itoring the use of grant                                    |                             |   |   |  |   |
|  |   | _             | izations and Domestion<br>to be duplicated if addit         |                             |   | anization answered "`   | Yes" to Form 990, Part                 | IV, line 21, for any                        |
| <b>1 (a)</b> Name and add or gove                              | ress of organization                            | (b) EIN       | (c) IRC section<br>if applicable                            | (d) Amount of<br>cash grant | (e) Amount of<br>non-cash<br>assistance     | <b>(f)</b> Method of<br>valuation (book,<br>FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance       |
| THE REGENTS OF THE<br>CALIFORNIA DAVIS -<br>AVENUE - DAVIS, CA | ONE SHIELDS                                     | 94-6081352    | 501(C)(3)   | 10,677.                     | 0.  |   |  | MERIAL NIH NAT'S VET<br>SCHOL               |
| THE OHIO STATE UNI<br>281 W. LANE AVE.<br>COLUMBUS, OH 43210   |   | 31-1145986    | 501(C)(3)   | 24,969.                     | 0.  |   |  | STUDENT WELLNESS                            |
| UNIVERSITY OF ILLI<br>108 HENRY ADMINIST<br>URBANA, IL 61801   |   | 37-6006007    | 501(C)(3)   | 10,000.                     | 0.  |   |  | FELLOWS PROGRAM                             |
|  |   |               |   |                             |   |   |  |   |
|  |   |               |   |                             |   |   |  |   |
| O Fataut 1 1   |   |               |   |                             |   |   |  | 2   |
|  |   | 0             | rganizations listed in th                                   | ie line 1 table             |   |   |  | <u> </u>                                    |
| 3 Enter total number   | r of other organization<br>Reduction Act Notice |               |   |                             |   |   |  | Schedule I (Form 990) (2014)                |

Schedule I (Form 990) (2014)

MEDICAL COLLEGES

36-6144553

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of<br>cash grant | (d) Amount of non-<br>cash assistance | <b>(e)</b> Method of valuation<br>(book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|--------------------------|-----------------------------|---------------------------------------|---|--|
|                                 |                          |                             |                                       |   |  |
| CHOLARSHIPS                     | 2                        | 17,115.                     | 0.                                    |   |  |
|                                 |                          |                             |                                       |   |  |
|                                 |                          |                             |                                       |   |  |
|                                 |                          |                             |                                       |   |  |
|                                 |                          |                             |                                       |   |  |
|                                 |                          |                             |                                       |   |  |
|                                 |                          |                             |                                       |   |  |
|                                 |                          |                             |                                       |   |  |
|                                 |                          |                             |                                       |   |  |

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

PART I, LINE 2:

THE ORGANIZATION MAKES GRANTS OF SPECIFIC SUPPORT TO EVENTS RELATED TO ITS

EXEMPT PURPOSE. AN EVALUATION IS CONDUCTED AFTER THE CONCLUSION OF THE

EVENT TO DETERMINE ITS EFFICACY AND VALUE TO THE PARTICIPANTS. BASED ON THE

RESULTS OF THIS EVALUATION, THE ORGANIZATION DETERMINES WHETHER CONTINUED

SUPPORT WILL BE PROVIDED.

| SCHEDULE               | Compensation Information  | 1          | OMB No. 1    | 1545-00 | 47   |
|------------------------|---|------------|--------------|---------|------|
| (Form 990)             | For certain Officers, Directors, Trustees, Key Employees, and Highest                                 |            | 20           | 1/      | [    |
|                        | Compensated Employees   |            | 20           | 14      | r    |
| Department of the Trea | Complete if the organization answered "Yes" on Form 990, Part IV, line 23.                            |            | Open to      | Publ    | ic   |
| Internal Revenue Servi |   | rm990.     | Inspe        | ction   |      |
| Name of the orga       |   | Employer i |              |         | mber |
|                        | MEDICAL COLLEGES  | 36-6       | 514455       | 3       |      |
| Part I Que             | stions Regarding Compensation   |            |              |         |      |
|                        |   |            |              | Yes     | No   |
| 1a Check the a         | propriate box(es) if the organization provided any of the following to or for a person listed in Form | 990,       |              |         |      |
| Part VII, See          | ion A, line 1a. Complete Part III to provide any relevant information regarding these items.          |            |              |         |      |
| First-cl               | ss or charter travel Housing allowance or residence for perso   | onal use   |              |         |      |
| Travel                 | r companions  | esidence   |              |         |      |
| Tax ind                | emnification and gross-up payments Health or social club dues or initiation fee                       | es         |              |         |      |
| Discre <sup>-</sup>    | onary spending account Personal services (e.g., maid, chauffeur, d                                    | chef)      |              |         |      |
|                        |   |            |              |         |      |
| <b>b</b> If any of the | boxes on line 1a are checked, did the organization follow a written policy regarding payment or       |            |              |         |      |
| reimbursem             | nt or provision of all of the expenses described above? If "No," complete Part III to explain         |            | 1b           |         |      |
| 2 Did the orga         | ization require substantiation prior to reimbursing or allowing expenses incurred by all directors,   |            |              |         |      |
| trustees, an           | officers, including the CEO/Executive Director, regarding the items checked in line 1a?               |            | 2            |         |      |
|                        |   |            |              |         |      |
| 3 Indicate wh          | h, if any, of the following the filing organization used to establish the compensation of the organiz | ation's    |              |         |      |
| CEO/Execu              | e Director. Check all that apply. Do not check any boxes for methods used by a related organiza       | tion to    |              |         |      |
| establish co           | npensation of the CEO/Executive Director, but explain in Part III.                                    |            |              |         |      |
| X Compe                | Isation committee Written employment contract   |            |              |         |      |
|                        | dent compensation consultant Compensation survey or study   |            |              |         |      |
| X Form 9               | 0 of other organizations X Approval by the board or compensation of                                   | committee  |              |         |      |
|                        |   |            |              |         |      |
| 4 During the y         | ar, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing       |            |              |         |      |
| organizatior           | or a related organization:  |            |              |         |      |
| a Receive a s          | verance payment or change-of-control payment?   |            | 4a           |         | Х    |
| <b>b</b> Participate   | , or receive payment from, a supplemental nonqualified retirement plan?                               |            | 4b           |         | Х    |
| c Participate          | , or receive payment from, an equity-based compensation arrangement?                                  |            | 4c           |         | X    |
| If "Yes" to a          | y of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.       |            |              |         |      |
|                        |   |            |              |         |      |
| Only section           | 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.                           |            |              |         |      |
| 5 For persons          | isted in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation  | on         |              |         |      |
| contingent             | n the revenues of:  |            |              |         |      |
| <b>a</b> The organiz   | tion?   |            | 5a           |         | X    |
| <b>b</b> Any related   | rganization?  |            | 5b           |         | X    |
|                        | e 5a or 5b, describe in Part III.   |            |              |         |      |
| 6 For persons          | isted in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation  | on         |              |         |      |
| contingent             | n the net earnings of:  |            |              |         |      |
| a The organiz          | tion?   |            | 6a           |         | X    |
| b Any related          | rganization?  |            | 6b           |         | X    |
| If "Yes" to li         | e 6a or 6b, describe in Part III.   |            |              |         |      |
|                        | isted in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payment   |            |              |         |      |
|                        | d in lines 5 and 6? If "Yes," describe in Part III  |            | 7            | Х       |      |
| 8 Were any a           | ounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to t    | he         |              |         |      |
| initial contra         | t exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III          |            | 8            |         | X    |
|                        | e 8, did the organization also follow the rebuttable presumption procedure described in               |            |              |         |      |
|                        | section 53.4958-6(c)?   |            | 9            |         |      |
| LHA For Paper          | ork Reduction Act Notice, see the Instructions for Form 990.  | Sched      | lule J (Forn | n 990   | 2014 |

432111 10-13-14

Schedule J (Form 990) 2014

MEDICAL COLLEGES

36-6144553

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                              |      | (B) Breakdown of         | W-2 and/or 1099-MI                        | SC compensation                           | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns | (F) Compensation<br>in column (B)                          |
|------------------------------|------|--------------------------|---|---|-----------------------------------|-------------------------|----------------------|--|
| (A) Name and Title           |      | (i) Base<br>compensation | (ii) Bonus &<br>incentive<br>compensation | (iii) Other<br>reportable<br>compensation | compensation                      | Denents                 | (B)(i)-(D)           | in column (B)<br>reported as deferred<br>in prior Form 990 |
| (1) ANDREW MACCABE           | (i)  | 204,105.                 | 0.  | 18,000.                                   | 16,428.                           | 8,283.                  | 246,816.             | 0.   |
| EXECUTIVE DIRECTOR           | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                   | 0.   |
| (2) TED MASHIMA              | (i)  | 152,635.                 | 272.                                      | 0.  | 10,609.                           | 7,294.                  | 170,810.             | 0.   |
| ASSOCIATE EXECUTIVE DIRECTOR | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      |                      | 0.   |
| (3) R KEVIN CAIN             | (i)  | 132,415.                 | 262.                                      | 0.  | 11,648.                           | 7,361.                  |                      | 0.   |
| DIRECTOR                     | (ii) | 0.                       | 0.  | 0.  | 0.                                | 0.                      | 0.                   | 0.   |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |
|                              | (i)  |                          |   |   |                                   |                         |                      |  |
|                              | (ii) |                          |   |   |                                   |                         |                      |  |

Schedule J (Form 990) 2014

## Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

# PART I, LINE 7:

# THE ORGANIZATION PROVIDED BONUNES AND OTHER COMPENSATION TO THE FOLLOWING

# **EMPLOYEES:**

| _ | TED MASHIMA:     | \$272 |
|---|------------------|-------|
| _ | DOROTHY GRAY:    | \$254 |
| _ | LISA GREENHILL:  | \$297 |
| _ | - R. KEVIN CAIN: | \$262 |

| (Form 990 or 990-EZ)<br>Department of the Treasury<br>Internal Revenue Service | Form 990 or 990-EZ or to pr            | for responses to specific questions<br>ovide any additional information.<br>orm 990 or 990-EZ.<br>0-EZ) and its instructions is at <u>www.irs.</u> | s on ZU14<br>Open to Public<br>Inspection     |
|--|--|--|---|
| Number and organization ==   | EDICAL COLLEGES                        | CAN VETERINARI   | Employer identification number 36-6144553     |
| FORM 990, PART II  | I, LINE 1, DESCRIPT                    | ION OF ORGANIZATION  | MISSION:                                      |
| SUFFERING, THE CO  | NSERVATION OF ANIMA                    | L RESOURCES, THE PF  | OMOTION OF                                    |
| PUBLIC HEALTH, AND   | O THE ADVANCEMENT O                    | F MEDICAL KNOWLEDGE  | · ·   |
| THE AAVMC PURSUES  | ITS MISSION BY PRO                     | VIDING LEADERSHIP ]  | IN:   |
| - ADVOCATING ON B  | EHALF OF ACADEMIC V                    | ETERINARY MEDICINE;  | ۱ <u>ــــــــــــــــــــــــــــــــــــ</u> |
| - SERVING AS A CA  | TALYST AND CONVENER                    | ON ISSUE OF IMPORT   | TANCE TO ACADEMIC                             |
| VETERINARY MEDICI  | NE;                                    |  |   |
| - PROVIDING INFORM   | MATION, KNOWLEDGE,                     | AND SOLUTIONS TO SU  | JPPORT MEMBER'S                               |
| WORK ;   |  |  |   |
| - FACILITATING EN  | ROLLMENT IN VETERIN.                   | ARY MEDICAL SCHOOLS  | 3 AND COLLEGES;                               |
| AND  |  |  |   |
| - BUILDING GLOBAL  | PARTNERSHIPS AND C                     | DALITIONS TO ADVANC  | E OUR COLLECTIVE                              |
| GOALS.   |  |  |   |
|  |  |  |   |
| FORM 990, PART II  | I, LINE 2, NEW PROG                    | RAM SERVICES:  |   |
| THE ORGANIZATION   | STARTED THE ZOETIS                     | VETERINARY STUDENT   | SCHOLARSHIP                                   |
| PROGRAM DURING TH  | E YEAR.                                |  |   |
|  |  |  |   |
| FORM 990, PART II  | I, LINE 4D, OTHER P                    | ROGRAM SERVICES:   |   |
| ADMISSIONS & RECR  | JITMENT                                |  |   |
| EXPENSES \$ 289,62   | 3. INCLUDING GRAN                      | TS OF \$ 10,434. F   | REVENUE \$ 2,345,038.                         |
| DATA ANALYSIS  |  |  |   |
| EXPENSES \$ 246,12   | 5. INCLUDING GRAN                      | IS OF \$ 0. REVENU   | JE \$ 0.                                      |
| OUTREACH AND DEVE  | LOPMENT                                |  |   |
| LHA For Paperwork Reduction A<br>432211<br>08-27-14                            | Act Notice, see the Instructions for F | orm 990 or 990-EZ. S   | chedule O (Form 990 or 990-EZ) (2014)         |

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 2014.05091 ASSOCIATION OF AMERICAN VET 00472\_1

| Schedule O (Form 990 or 990-EZ) (2014) Name of the organization ASSOCIATION OF AMERICAN VETERINARY MEDICAL COLLEGES | Page 2<br>Employer identification number<br>36-6144553 |  |  |  |  |  |
|---|--|--|--|--|--|--|
|   | \$ 897,341.  |  |  |  |  |  |
| COMMUNICATIONS  |  |  |  |  |  |  |
| EXPENSES \$ 231,915. INCLUDING GRANTS OF \$ 0. REVENUE  | \$ 0.  |  |  |  |  |  |
| JOURNAL OF VETERINARY MEDICAL EDUCATION   |  |  |  |  |  |  |
| EXPENSES \$ 140,298. INCLUDING GRANTS OF \$ 0. REVENUE  | \$ 72,729.   |  |  |  |  |  |
| GOVERNANCE AND LEADERSHIP   |  |  |  |  |  |  |
| EXPENSES \$ 175,746. INCLUDING GRANTS OF \$ 0. REVENUE  | \$ 0.  |  |  |  |  |  |
| FORM 990, PART VI, SECTION A, LINE 6:   |  |  |  |  |  |  |
| THE AAVMC IS A NONPROFIT, INSTITUTIONAL MEMBERSHIP-BASED  | ORGANIZATION.  |  |  |  |  |  |
| QUALIFIED MEMBERS MUST PAY A FEE TO JOIN THE ORGANIZATION. EXCESS REVENUES  |  |  |  |  |  |  |
| ARE NOT DISTRIBUTED TO MEMBERSHIP. THE ORGANIZATION HAS TWO MAIN CLASSES OF   |  |  |  |  |  |  |
| MEMBERSHIP; VOTING AND NON-VOTING. THE SUB-CLASSES OF MEMBERSHIP ARE:   |  |  |  |  |  |  |
| VOTING - US COLLEGES  |  |  |  |  |  |  |
| VOTING - INTERNATIONAL COLLEGES   |  |  |  |  |  |  |
| VOTING - CANADIAN COLLEGES  |  |  |  |  |  |  |
| NON-VOTING - AFFILIATE MEMBERS  |  |  |  |  |  |  |
| FORM 990, PART VI, SECTION A, LINE 7A:  |  |  |  |  |  |  |
| THE ORGANIZATION'S MEMBERS ELECT THE GOVERNING BODY.  |  |  |  |  |  |  |
|   |  |  |  |  |  |  |
| FORM 990, PART VI, SECTION B, LINE 11:  |  |  |  |  |  |  |
| THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS. THE   | E CHIEF OPERATING                                      |  |  |  |  |  |
| OFFICER PROVIDED THE FORM 990 TO THE BOARD OF DIRECTORS   | IN SUFFICIENT TIME                                     |  |  |  |  |  |
| FOR BOARD REVIEW AND TO REQUEST ADDITIONAL INFORMATION, 3<br>432212<br>08-27-14<br>Sche                             |  |  |  |  |  |  |
| 08-27-14 Sche 39  | dule O (Form 990 or 990-EZ) (2014)                     |  |  |  |  |  |

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### THE FORM WAS FILED.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION DISTRIBUTES A CONFLICT OF INTEREST (COI) FORM AND COPY OF THE COI POLICY TO ALL OFFICERS, DIRECTORS, AND EMPLOYEES ON AN ANNUAL BASIS. ALL COI FORMS ARE REQUIRED TO BE FILLED OUT AND RETURNED TO THE ORGANIZATION PRIOR TO OFFICER, DIRECTOR, EMPLOYEES, OR VOLUNTEER'S PARTICIPATION IN ORGANIZATION ACTIVITIES. THE COI COMPLIANCE OFFICER (AS NAMED IN THE COI POLICY) DISCUSSES REPORTED CONFLICTS OF INTEREST WITH THE INDIVIDUAL. COI POLICY PROVIDES FOR A SEPARATE MECHANISM FOR ALL OFFICERS, DIRECTORS, EMPLOYEES, AND/OR VOLUNTEERS TO REPORT UNREPORTED COI VIOLATIONS TO THE COI COMPLIANCE OFFICER FOR INVESTIGATION AND RESOLUTION IN ACCORDANCE WITH THE COI POLICY.

FORM 990, PART VI, SECTION B, LINE 15:

THE EXECUTIVE DIRECTOR'S (E.D.) SALARY IS REVIEWED ON AN ANNUAL BASIS. SALARY DATA FROM COMPARABLE ORGANIZATIONS, INVOLVING EMPLOYEES WITH COMPARABLE DUTIES, ARE COLLECTED AND REVIEWED. DOCUMENTATION OF THIS APPROVAL WAS DOCUMENTED IN EMAIL CORRESPONDENCE. THE LAST REVIEW WAS IN AUGUST 2015.

OTHER SALARIES ARE REVIEWED ON AN ANNUAL BASIS. SALARY DATA FROM COMPARABLE ORGANIZATIONS, INVOLVING EMPLOYEES WITH COMPARABLE DUTIES, ARE COLLECTED AND REVIEWED. THE E.D. REVIEWS SALARY DATA AND PROVIDES SUGGESTED SALARY LEVELS TO THE BOARD OF DIRECTORS FOR REVIEW AND BUDGET APPROVAL. DOCUMENTATION OF THIS APPROVAL IS CONTAINED IN THE MINUTES OF THE BOARD OF DIRECTORS' BUDGET APPROVAL MEETING.

| Schedule O (Form 990 or 990-EZ) (2014) Name of the organization ASSOCIATION OF AMERICAN VETERINARY MEDICAL COLLEGES | Page 2<br>Employer identification number<br>36-6144553 |
|---|--|
| FORM 990, PART VI, SECTION C, LINE 19:  |  |
| THE ORGANIZATION MAKES ITS ARTICLES OF INCORPORATION AND  | BYLAWS AVAILABLE                                       |
| TO THE PUBLIC ON ITS WEB SITE. THE ORGANIZATION MAKES LIM   | IITED REVENUE AND                                      |
| EXPENSE FIGURES AVAILABLE IN ITS ANNUAL REPORT, WHICH IS  | AVAILABLE ON ITS                                       |
| WEB SITE. THE ORGANIZATION MAKES ITS CONFLICT OF INTEREST   | POLICY,  |
| WHISTLEBLOWER POLICY, DOCUMENT RETENTION AND DESTRUCTION  | POLICY, AND ALL  |
| OTHER POLICIES ADOPTED BY THE BOARD OF DIRECTORS OR THE A   | SSEMBLY AVAILABLE                                      |
| ON ITS WEBSITE.   |  |
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